

LEGISLATIVE APPROPRIATIONS REQUEST

for Fiscal Years 2022 and 2023

Submitted to the Office of the Governor, Budget Division, and the Legislative Budget Board

by

Midwestern State University Resubmitted October 23, 2020

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As this document is being submitted, it is evident that the year ahead, the 87th legislative session, and the remainder of the 2020 decade will hold challenges and experiences we have not seen before in our history. As Midwestern State University plans for its Centennial in 2022, we are predicting a future that may include continued economic and social instability. The ideas and actions presented in these pages are aimed at finding a balance in a precarious world as an important service to the powerful and supportive state in which we live. We plan first and foremost to be worthy partners to our community as a resource for livelihoods, educational degrees, and artistic and athletic entertainment, alongside health and safety. We will do so by offering the programs and services to provide our students with competitive degrees leading to successful careers while we adjust budgets, class sizes, learning modalities, and living quarters to a new normal. We will also do so while responding to the call for dialog and action regarding racial equity and inclusion.

University Overview

Four years ago, we opened a shared location in Flower Mound with North Central Texas College and extended our "brand" to the designation of MSU Texas to reflect the broader outreach we are undertaking. At this location, we continue to offer completion degree programs either online or in hybrid format in education, business, and health sciences, as well as the Bachelor of Applied Arts and Sciences degree. These are the fields requested by our partners, who aspire to prepare students at every stage in their professional lives for high-earning careers. Our outreach to communities in north-central Texas, to the predominantly rural communities between Wichita Falls and the Dallas/Fort Worth (DFW) Metroplex, as well as to the growing suburban populations between DFW and Wichita Falls, will lead MSU students to complete a four-year degree with maximum efficiency and minimum expense.

Aligned with our enhanced offerings for community college students is our established reputation as a destination residential university. The predominantly undergraduate population enrolled at Midwestern State University's Wichita Falls campus can expect courses to be rigorous and challenging, class sizes to be small with individualized attention, and donor support to provide generous scholarship opportunities. Students know that their hard work in undergraduate research, internships, clinical training, and leadership activities will result in earning credentials that prepare them to attain leadership positions in their chosen careers.

Last year, MSU Texas was recognized by U.S. News & World Report as a best school for social mobility. The new ranking measured how well our university graduates students who receive Pell Grant funding and is symbolic of our recent efforts to support the needs of first-generation students, many from whose family incomes are less than \$50,000 annually. MSU Texas continues to earn recognition as a Top 10 best value university in Texas by the website Best Value Schools. This ranking identifies schools based on graduation rate, net price, acceptance rate, and 20-year net return on investment (ROI). Whether online, in a hybrid format, or in person, MSU blends strong preparation in writing, speaking, numerical literacy, and critical thinking, with in-depth mastery of competitive fields.

As the only member of the 30-institution Council of Public Liberal Arts Colleges (COPLAC) in the state of Texas, we provide our students a broad-based interdisciplinary education that serves as the foundation for critical thinking and the concomitant adaptability and flexibility essential in a rapidly evolving economic environment. The increasing diversity of the Texas population will interface effectively with a liberal arts approach, although it has not been typically available to low-socioeconomic and underrepresented populations. To address affordability, MSU improved eligibility requirements for the Mustangs Guarantee program in 2020 by increasing the adjusted gross income from \$50,000 to \$65,000. This allows students from families with income levels at or below the \$65,000 threshold to attend tuition and fee-free. This applies to U.S. Citizens who are Pell Grant eligible.

Employers recognize the value of interdisciplinary approaches in the arts and sciences foundation for all programs, including professional degrees such as health sciences, engineering, business, and education. We believe these benefits of interdisciplinary study, more likely to be found in private than public institutions, are critical to the economic future of the state of Texas and affords employers a workforce of critical thinkers that can adapt and thrive in rapidly changing conditions.

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We aspire to bring flexible and affordable higher education opportunities to a wide range of demographic groups. Our solid record of accomplishment of working with underrepresented populations suggests we will be successful. Our student body is 49% first-generation, and, since 2009-2010, MSU has increased African American enrollment by 7.3% and Hispanic enrollment by 78%. These numbers are the result of the intense attention of dedicated professors, the majority of whom possess the terminal degree and are committed to each student's success.

Our institution continues to emphasize affordability for our students. Our average student debt (using data from the Texas Higher Education Coordinating Board Almanac) is \$27,575, and our most recent reported student loan default rate is 7%. The latter is well below state (10.4%) and national (10.1%) averages and suggests MSU promotes responsible financial behavior and prepares its students for employment in fields and at wages that allow for the repayment of loans. This combination of affordability and quality yield value to our students as they achieve success through completion and enter the workforce prepared to contribute to the Texas economy.

Growth Initiatives

We have continued several growth initiatives that will positively affect our institution.

1. The Priddy Foundation Scholars program, a partnership between MSU and The Priddy Foundation of Wichita Falls, is now awarding full cost-of-attendance scholarships to forty first-generation students for four years. In addition to the scholarship covering full tuition, fees, books, housing, and dining, it also includes one summer term of study abroad. This scholarship is available to our most vulnerable students, first-generation students with a combined family income of between \$50,000 and \$125,000. Knowing debt is an inhibitor to enrollment and persistence of first-generation college students, and understanding the importance of this demographic to the future of Texas, The Priddy Foundation has effectively removed the cost barrier for those in the program.

Special programming and oversight are offered to recipients of this scholarship, with data collected to measure students' learning. We believe that first-generation students with significant support and mentoring, absent the financial challenges of attending college, will exhibit significant improvement in factors important to learning, and our results bear this out. The students participating in this program in the fall of 2019 completed an average of 14 semester credit hours (SCH) compared to the average of all undergraduate students of 11 SCH. These students also achieved an average 3.3-grade point average, above the MSU average of other first-generation students of 2.58. In meeting our aim to graduate Priddy Scholars within four years, debt-free, prepared to engage in successful careers and civic leadership, evidence from these students will be gained and extended to our future first-generation students.

2. To improve access and affordability for an increasingly diverse student population, MSU Texas has new articulation agreements with various campuses of the Dallas County and Tarrant County Community College Districts. Additionally, we are a partner school of the Dallas County Community College District Foundation's "Dallas County Promise," which is an effort to ensure college access to students of Dallas County, especially low-income and underrepresented populations. In Wichita Falls, we take pride in our work with the Wichita Falls Independent School District (WFISD), the Zavala Hispanic Initiative, and Café Con Leche to provide programming throughout the year as well as summer opportunities to low-income middle-grade students in Wichita Falls. These programs create a culture of high expectations and utilize a curriculum of academic and non-academic (life skills) components to encourage a goal of college attendance. More importantly, these programs prepare students to enroll in pre-AP and AP courses, which is a significant predictor of college attendance.

In fall 2019, we expanded dual credit opportunities for WFISD students and enrolled 59 students, an increase of 400% over the previous year. Our partnership with Vernon College has expanded with the development of the "VC2MSU" pathway. This program allows students not meeting traditional MSU admission criteria to live in the MSU

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residence halls and take one MSU class while taking the majority of their course work at Vernon College Century City, located in Wichita Falls near our campus. The fall 2020 semester will be the first cohort and has 36 students enrolled in the program.

3. Beginning in spring 2021, we will offer our first doctoral program, the Ed.D. in Educational Leadership. This effort responds to a need in our region and strong alumni and area school district support. The program received approval by the Texas Higher Education Coordinating Board (THECB) in July and from the Southern Association of Colleges and Schools Commission on Colleges (SACSCOC) in early September. The cohort at the beginning of the program is anticipated to be between eight and ten doctoral students. This is a milestone in the history of our university, and we anticipate possibly adding a second doctoral program in the next two years.

4. MSU Texas has created and now offers a series of signature minors. These minors apply to a range of degrees offered by our institution and add to the relevance and marketability of our graduates. They include fields such as Non-Profit Management, Cybersecurity, High-Performance Computing, Marketing Communication, and Entrepreneurship. We have also made progress in incorporating high impact educational practices on a larger scale. These are practices recognized to have a profound, positive effect on students' learning experiences. Of particular focus are our first-year experience program, study abroad, undergraduate research, internships, and service learning. We currently use all of these high impact practices with great success and are now working on expanding these opportunities to all MSU Texas students .

5. As a result of the much appreciated Tuition Revenue Bond (TRB) funding approved in 2015, we completed the construction of the Gunn College of Health Science and Human Services' new building, Centennial Hall, in Wichita Falls in the summer of 2019. With the Gunn College's move to its new building, Bridwell Hall was vacated, and TRB funding allowed for its renovation as the new home of the West College of Education. This renovation provided the West College with much-needed classrooms, laboratories, and advising space. Ferguson Hall, which previously housed the West College, will be converted into student-centered offices, such as Counseling and Career Services.

The TRB funds were also used to renovate and update the Moffett Library creating a modern university library. The renovations included an information commons/student success center with more technology and additional group study rooms.

Lastly, the TRB funds allowed the university to complete long-needed renovations that addressed fire safety and accessibility in numerous older academic buildings on campus. We are very grateful for the improvements to our campus and programs that this TRB support provided.

External Factors

The most significant external factor today that affects not just Midwestern State University but all institutions of higher education is managing within a pandemic. When the pandemic required that students leave our campus at spring break and to shelter in place for the remainder of the spring term, the institution sustained a significant loss of room and board revenue. Since spring break 2020, extraordinary time, effort, and costs have been incurred to provide a flexible and robust learning environment for students while planning for the unknown in ensuring a safe campus environment to which faculty, staff, and students have returned this fall.

Midwestern State University is grateful for the federal CARES-Act funding that assisted 3,435 (61.9%) of our students to cover COVID-19 related emergency needs such as housing, child care, technology, and other education-related expenses. We received an additional \$503,000 through the Governor's Emergency Education Relief (GEER) Fund that will allow us to continue providing emergency educational grants to students in need this fall. MSU Texas was also the recipient of \$2.4 million in CARES-Act funding, of which \$1.7 million helped offset some of the lost revenue we experienced with 1,800 residential students moving off-campus. These funds also offset the \$275,000 investment in new and enhanced technology to provide support to distance education and online access using various software, equipment, and staff

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support. We anticipate the financial impact of COVID-19 to continue into the near future as follows.

1. Our summer revenue losses for dining and activity fees from students normally living on campus totaled more than \$200,000.

2. As we prepare for the fall semester, another \$250,000 will be expended to facilitate social distancing and asynchronous classroom learning as students return to campus.

3. Personal Protective Equipment, sanitizing stations, disinfectant supplies, elevated cleaning equipment, masks, campus signage, and other related items have cost approximately \$100,000 to-date. Additional large orders have been placed as the institution has transitioned for a full return to campus for faculty, staff, and students.

These costs are necessary to navigate the impact of the pandemic on both educational quality and campus safety. The institution must serve its students in more fluid ways, utilizing new and flexible learning modalities to continue a high-quality educational experience. Additionally, the institution must set in place practices to ensure a safe campus using the highest level of cleaning and hygienic protocols, while educating the campus community on new cultural norms of health and well-being.

Legislative Priorities

State funding to support the operation of our institution is high on our list of funding priorities. We have outlined below particular areas that are important to the university's overall funding needs.

1. Formula Funding – Our highest priority is funding the formula recommendations at the highest rate. Formula funding ensures that Texas public institutions of higher education can provide high-quality teaching and support services for our student population to prepare them for the workforce. This stable source of funding from the state is a critical need.

2. Non-Formula Support – While MSU Texas receives non-formula support for only two items, Institutional Enhancement and our Small Business Development Center, we request continued funding at current levels for non-formula support items. Institutional Enhancement for our university provides operational dollars that are not available through formula funding.

3. Employee Benefits –We request the Legislature provide appropriations to cover full funding of Higher Education Group Insurance premiums, plus increases in employee and retiree health insurance premiums that are beyond our control. Additional state funding to offset these rising costs would assist us in not passing annually increasing operational expenses on to our students.

4. Tuition Revenue Bond Funding – Our university needs expansion and renovation of our academic sciences teaching and laboratory space, as well as upgrades to address critical infrastructure issues. We request funding of previous commitments to debt service as well as the authorization of a new tuition revenue bond to meet this need.

5. Student Financial Aid – We appreciate the funding provided for TEXAS grants during the 86th legislative session, as well as the CARES-Act funding and GEER funding provided by the state to continue this support. We support any opportunity to give additional aid to our students in the upcoming session. In FY 19, more than 69% of MSU Texas students qualified for state, federal, and local grants and scholarships, and the numbers continue to increase. TEXAS grants are an essential

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component in aiding low-socioeconomic students in their pursuit of higher education.

6. Hazlewood Exemptions – Our institution has a strong relationship with Sheppard Air Force Base (SAFB) in Wichita Falls, Texas, and we appreciate the many veterans and their families, from SAFB and other branches of the service, who attend class and work alongside us each day. While our support for individuals who have served, and family members who have supported their service has not waned, the tuition exemptions of this important program continues to be a significant cost to our institution of approximately \$2 million each year. We respectfully request the state consider fully, or more adequately funding the Hazlewood exemption program for institutions of higher education in Texas.

Non-Formula Support Requests

1. Restoration of Five Percent Biennial Reduction Request: FY 2022 \$97,315; FY 2023 \$97,314

Midwestern State University has, over time, worked to implement cost-saving measures while maintaining the quality of education for our students. The reduction of five percent in the 2020-2021 appropriation resulted in dramatically curtailing hiring for the replacement of staff and faculty vacancies along with the lowering of operational budgets. While Midwestern State University has received limited non-formula support funding from the state, the continued reduction in these funds in 2022-2023, specifically in our Institutional Enhancement dollars, will likely require us to make permanent some of the temporary faculty and staff reductions that have been made and re-examine the need for various academic offerings. These dollars are critical as they provide faculty, administrative, and student support.

2. Institutional Enhancement Request: FY 2022 \$1,728,887; FY 2023 \$1,728,885

The Institutional Enhancement appropriation represents an underpinning of support necessary for our institution to maintain and recruit quality faculty and staff. Any reduction in these funds would hamper MSU's ability to provide academic programs that are essential to 60X30TX, the state's master plan for higher education, as well as provide necessary administrative and student support.

3. Small Business Development Center Request: FY 2022 \$93,299; FY 2023 \$93,299

The Small Business Development Center (SBDC), located on the MSU campus, is the primary small business advocate in the twelve-county area in North Texas. The SBDC provides business counseling, training, and research for area businesses to enhance economic development. Funds for the MSU SBDC are appropriated to Texas Tech University as the regional lead institution, and from there, MSU receives an amount set by the Legislature. We support this funding request.

Tuition Revenue Bond Request

Tuition Revenue Bond – Bolin Science Hall Renovation and Deferred Infrastructure Updates - \$50 million Request: FY 2022 \$1,687,500 FY 2023 \$3,789,563

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The Bolin Science Hall is the primary basic sciences building on the MSU Texas campus. Currently, it houses the Biology, Chemistry, Clinical Laboratory Science, Computer Science, Environmental Science, Geosciences, and Mathematics departments. As the popularity and demand for our growing expertise in the physical and geological sciences increases, these spaces are becoming over-utilized and under-resourced. The 93,494 gross square foot (GSF) Bolin Science Hall was built in 1966 and was partially renovated in 1997, but there have been no significant modifications since that time. Its three floors contain lecture halls, classrooms, teaching labs, research labs, computer labs, conference rooms, specimen storage facilities, and offices, all of which need to be brought up to current standards.

The Bolin Hall renovation and expansion would include two new multi-use tiered classrooms with current teaching technology and separate large collaboration space for students and faculty. A fully-automated fire suppression system, critical to the life-safety of a science building, would also be included as part of the renovation. The project would replace obsolete and inefficient pneumatic HVAC controls and install energy-efficient lighting systems. The project would also create a new fully-glassed computer lab and student commons area, and add a new glass-enveloped atrium that would allow natural light to penetrate the interior of the building. The university has received a gift of \$5 million from the James N. McCoy Foundation to support the common spaces and atrium addition to the building. These upgrades and additions to Bolin Science Hall would create more modern, appealing, and openly collaborative spaces in high demand by the science students and faculty of today.

Parallel to this project, critical infrastructure upgrades are required to support the additional space and functions added to the campus over the past decade. Many of the university's infrastructure and utility support facilities were built several decades ago. While the university has regularly repaired and upgraded the facilities on a systematic basis, several items are beyond the funding currently available to the institution. These upgrades include the following: 1) replacement of two aged cooling towers and expansion of the university's Central Plant with two new boilers to provide redundancy of operations and increased capacity for the campus; 2) reinforcement of the university's 60-year-old utility tunnels that are severely deteriorated; 3) dredging of the campus lake to remove 20 years of accumulated silt, which would restore the quality and health of the water for wildlife, promote student research, and recreation opportunities; and 4) relocate 2000 linear feet of a main city sewer line that runs under university facilities. Because the university erected buildings on top of the sewer line after it was built, the university is responsible for any repairs or change in the location of the line.

The Future of Midwestern State University

Midwestern State University has a long and rich history as an independent institution of higher education in Texas. Founded in 1922 as Wichita Falls Junior College, the second municipal junior college in Texas, we grew and were re-named several times before becoming a state institution of higher education on September 1, 1961, by action of the 56th Texas Legislature. In February 2020, the MSU Texas Board of Regents asked the administration to explore the opportunity of joining the Texas Tech University System as a member institution by conducting conversations with faculty, staff, students, alumni, and community supporters. These conversations, and input from constituents over six months, led our Board of Regents to determine that our institution's ability to meet its mission as a leading public liberal arts university would be enhanced through association with the Texas Tech University System. On August 6, 2020, our board and the TTU System board approved a memorandum of understanding that aligned priorities and established a mutually beneficial agreement pending Legislative approval. A strategic partnership between MSU Texas and the TTU System will serve to enhance higher education in the state of Texas. If directed by the state, Midwestern State University would be delighted to finalize this partnership and become the fifth member institution of the Texas Tech University System.

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Statement on Background Checks

In response to the request to describe our institution's practice regarding background checks, MSU's Department of Human Resources obtains background checks on all employees using the Texas Department of Public Safety and Risk Aware as allowed by the Texas Education Code Section 51.215 and Texas Government Code Section 411.094.

Conclusion

In conclusion, I extend my thanks to the Midwestern State University Board of Regents, the faculty, the staff, and the benefactors who have been involved in the development of MSU Texas. Together we are seeking new challenges and advancing into new territories to meet the needs of a rapidly changing student population.

Additionally, I thank the state of Texas for the underlying support that provides a high-quality education for the students of Texas through Midwestern State University.

Suzanne Shipley, Ph.D. President

Midwestern State University is governed by a Board of Regents. The current members of the Board of Regents are included in the Organizational Chart.

Midwestern State University Performance Indicators

As our institution works toward increased enrollment growth, we are concentrating on performance indicators such as those shown below.

Student Access	2009-2010	2014-2015	2019-2020
Distance Education Only Students (Fall)	792	950	1,336
Number of Community College Transfer Students Enrolled	2,120	1,838	2,392
Percentage of Hispanic Students Enrolled	10.2%	14.8%	19.3%
Percentage of African-American Students Enrolled	12.3%	13.6%	14.0%
Percent of Undergraduates living on campus	22.2%	28.0%	30.7%
Percent of Students Receiving Pell Grant	29.2%	37.9%	37.7%
Student Success	2009-2010	2014-2015	2019-2020
Average Course Load of Full-Time Undergraduate Students	13.74	13.94	13.96
First-Time Student Graduation Rate (Four-Year)	16.7%	19.6%	23.8%
First-Time Student Graduation Rate (Six-Year)	33.0%	43.5%	45.6%
Graduation Rate for Two-Year Transfers (4 yr, 30-60 SCH)	54.7%	61.5%	64.7%
Total Degrees Awarded	1,226	1,216	1,452
Operational Effectiveness	2008-2009	2013-2014	2018-2019
Total Expenditures per FT Student Equivalent	\$15,860	\$20,680	\$23,972
Appropriations per FT Student Equivalent	\$4,935	\$4,765	\$5,424
Competitive Resources	2008-2009	2013-2014	2018-2019
Total Endowment (University-held, Foundation, Charitable Trust)	\$44,588,397	\$73,514,557	\$88,692,107

Midwestern State University

Effective 9-1-2020





CERTIFICATE

Midwestern State University Agency Name

This is to certify that the information contained in the agency Legislative Appropriation Request filed with the Legislative Budget Board (LBB) and the Governor's Office Budget Division (Governor's Office) is accurate to the best of my knowledge and that the electronic submission to the LBB via the Automated Budget and Evaluation System of Texas (ABEST) and the PDF file submitted via the LBB Document Submission application are identical.

Additionally, should it become likely at any time that unexpended balances will accrue for any account, the LBB and the Governor's Office will be notified in writing in accordance with Article IX, Section 7.01 (2020-21 GAA).

Chief Executive Officer or Presiding Judge

Signature

Suzanne Shipley Printed Name

President, Midwestern State University Title

8/27/2020 Date

Chief Financial Officer BOHN

Signature

Beth Reissenweber Printed Name

Vice President for Administration and Finance Title August 27, 2020 Date

Board or Commission Chair

Signature

R. Caven Crosnoe Printed Name

Chair, MSU Board of Regents Title

8/27/2020

Date

Budget Overview - Biennial Amounts

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	GENERAL REVENUE FUNDS		Appropriation Years: 2022-23			FUNDS ALL FU		ALL FUNDS	EXCEPTIONAL ITEM FUNDS		
	2020-21	2022-23	2020-21	2022-23	2020-21	2022-23	2020-21	2022-23	2020-21	2022-23	2022-23
Goal: 1. Provide Instructional and Operations Support											
1.1.1. Operations Support	26,253,408		6,010,560						32,263,968		
1.1.3. Staff Group Insurance Premiums			3,419,168	4,096,029					3,419,168	4,096,029	
1.1.4. Workers' Compensation Insurance	63,767	57,439	23,691						87,458	57,439	
1.1.6. Texas Public Education Grants			2,512,418	2,196,485					2,512,418	2,196,485	
Total, Goal	26,317,175	57,439	11,965,837	6,292,514					38,283,012	6,349,953	5
Goal: 2. Provide Infrastructure Support											
2.1.1. E&G Space Support	2,972,863		746,257						3,719,120		
2.1.2. Tuition Revenue Bond Retirement	10,303,400	9,002,450							10,303,400	9,002,450	5,477,063
Total, Goal	13,276,263	9,002,450	746,257						14,022,520	9,002,450	5,477,063
Goal: 3. Provide Non-formula Support											
3.3.1. Small Business Development	166,005	186,598							166,005	186,598	
Center											
3.4.1. Institutional Enhancement		3,453,905		3,867						3,457,772	
3.5.1. Exceptional Item Request											194,629
Total, Goal	166,005	3,640,503		3,867					166,005	3,644,370	194,629
Goal: 6. Research Funds											
6.3.1. Comprehensive Research Fund	80,740								80,740		
Total, Goal	80,740								80,740		
Total, Agency	39,840,183	12,700,392	12,712,094	6,296,381					52,552,277	18,996,773	5,671,692
Total FTEs									319.8	338.0) 1.5

2.A. Summary of Base Request by Strategy

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Goal / <i>Objective</i> / STRATEGY	Exp 2019	Est 2020	Bud 2021	Req 2022	Req 2023
1 Provide Instructional and Operations Support					
<u>1</u> Provide Instructional and Operations Support					
1 OPERATIONS SUPPORT (1)	17,028,057	16,752,996	15,510,972	0	0
3 STAFF GROUP INSURANCE PREMIUMS	1,652,362	1,604,434	1,814,734	1,962,333	2,133,696
4 WORKERS' COMPENSATION INSURANCE	44,479	41,100	46,358	28,720	28,719
6 TEXAS PUBLIC EDUCATION GRANTS	984,027	1,430,459	1,081,959	1,092,779	1,103,706
8 HOLD HARMLESS	181,383	0	0	0	0
TOTAL, GOAL 1	\$19,890,308	\$19,828,989	\$18,454,023	\$3,083,832	\$3,266,121
2 Provide Infrastructure Support					
<u>1</u> Provide Operation and Maintenance of E&G Space					
1 E&G SPACE SUPPORT (1)	1,842,985	1,851,707	1,867,413	0	0
2 TUITION REVENUE BOND RETIREMENT	5,882,997	5,196,125	5,107,275	4,500,600	4,501,850

(1) - Formula funded strategies are not requested in 2022-23 because amounts are not determined by institutions.

2.A. Summary of Base Request by Strategy

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Goal / <i>Objective</i> / STRATEGY	Exp 2019	Est 2020	Bud 2021	Req 2022	Req 2023
TOTAL, GOAL 2	\$7,725,982	\$7,047,832	\$6,974,688	\$4,500,600	\$4,501,850
<u>3</u> Provide Non-formula Support					
<u>3</u> Public Service					
1 SMALL BUSINESS DEVELOPMENT CENTER	87,418	87,698	78,307	93,299	93,299
4INSTITUTIONAL SUPPORT					
1 INSTITUTIONAL ENHANCEMENT	0	0	0	1,728,887	1,728,885
5 EXCEPTONAL ITEM REQUEST					
1 EXCEPTIONAL ITEM REQUEST	0	0	0	0	0
TOTAL, GOAL 3	\$87,418	\$87,698	\$78,307	\$1,822,186	\$1,822,184
6 Research Funds					
<u>3</u> Comprehensive Research Fund					
1 COMPREHENSIVE RESEARCH FUND	34,478	33,489	47,251	0	0

2.A. Summary of Base Request by Strategy

87th Regular Session, Agency Submission, Version 1

Automated Budget and Evaluation System of Texas (ABEST)

735 Midwestern State University

Goal / Objective / STRATEGY	Exp 2019	Est 2020	Bud 2021	Req 2022	Req 2023
TOTAL, GOAL 6	\$34,478	\$33,489	\$47,251	\$0	\$0
TOTAL, AGENCY STRATEGY REQUEST	\$27,738,186	\$26,998,008	\$25,554,269	\$9,406,618	\$9,590,155
TOTAL, AGENCY RIDER APPROPRIATIONS REQUEST*				\$0	\$0
= GRAND TOTAL, AGENCY REQUEST	\$27,738,186	\$26,998,008	\$25,554,269	\$9,406,618	\$9,590,155
METHOD OF FINANCING:					
General Revenue Funds:					
1 General Revenue Fund	20,608,999	20,738,709	19,101,474	6,349,572	6,350,820
SUBTOTAL	\$20,608,999	\$20,738,709	\$19,101,474	\$6,349,572	\$6,350,820
General Revenue Dedicated Funds:					
412 Midwestern Univ-spec Min, estimated	2,204	11,060	1,832	1,934	1,933
704 Est Bd Authorized Tuition Inc	464,940	454,022	452,500	0	0
770 Est. Other Educational & General	6,662,043	5,794,217	5,998,463	3,055,112	3,237,402
SUBTOTAL	\$7,129,187	\$6,259,299	\$6,452,795	\$3,057,046	\$3,239,335
TOTAL, METHOD OF FINANCING	\$27,738,186	\$26,998,008	\$25,554,269	\$9,406,618	\$9,590,155

*Rider appropriations for the historical years are included in the strategy amounts.

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Agency code:735Agency name:Midwestern State University								
METHOD OF FINANCING	Exp 2019	Est 2020	Bud 2021	Req 2022	Req 2023			
GENERAL REVENUE								
1 General Revenue Fund REGULAR APPROPRIATIONS								
Regular Appropriations from MOF Table (2018-19 GA	A) \$21,855,599	\$0	\$0	\$0	\$0			
Regular Appropriations from MOF Table (2020-21 GA	A) \$0	\$20,745,590	\$20,649,160	\$0	\$0			
Regular Appropriations	\$0	\$0	\$0	\$6,349,572	\$6,350,820			
LAPSED APPROPRIATIONS								
Regular Appropriations from MOF Table (2018-19 GA	A) \$(1,246,600)	\$0	\$0	\$0	\$0			
Comments: Lapsed Tuition Revenue Bond								
Regular Appropriations from MOF Table (2020-21 GA	A) \$0	\$0	\$(1,554,567)	\$0	\$0			
Comments: Lapsed 5% Appropriation Reduction								

87th Regular Session, Agency Submission, Version 1

Agency code:	735	Agency name:	Midwestern	State University			
METHOD OF FI	INANCING		Exp 2019	Est 2020	Bud 2021	Req 2022	Req 2023
<u>GENERAL R</u> UN	REVENUE NEXPENDED BALANCES AUTHORI	ΙΤΥ					
1	Art III Sec. 58.02, Comprehensive Re	search Fund (2020-21 GAA)	\$0	\$(6,881)	\$6,881	\$0	\$0
	Comments: UB Comprehensive	Research Fund					
TOTAL, General Revenue Fund	General Revenue Fund	; 	\$20,608,999	\$20,738,709	\$19,101,474	\$6,349,572	\$6,350,820
TOTAL, ALL	GENERAL REVENUE		\$20,608,999	\$20,738,709	\$19,101,474	\$6,349,572	\$6,350,820
<u>GENERAL F</u>	REVENUE FUND - DEDICATED						
	R Dedicated - Midwestern University EGULAR APPROPRIATIONS	Special Mineral Account No. 41	12				
I	Regular Appropriations from MOF Ta	able (2018-19 GAA)	\$3,472	\$0	\$0	\$0	\$0
	Comments: Special Mineral Fund	ıd					
1	Regular Appropriations from MOF Ta	able (2020-21 GAA)	\$0	\$2,035	\$2,035	\$0	\$0
	Comments: Special Mineral Fun	ıd					

87th Regular Session, Agency Submission, Version 1

Agency code: 735 Agency name:	Midwester	n State University			
METHOD OF FINANCING	Exp 2019	Est 2020	Bud 2021	Req 2022	Req 2023
<u>GENERAL REVENUE FUND - DEDICATED</u>					
Regular Appropriations	\$0	\$0	\$0	\$1,934	\$1,933
LAPSED APPROPRIATIONS					
Lapsed Appropriations	\$0	\$0	\$(203)	\$0	\$0
Comments: Special Mineral Fund - 5% Biennial Reduction					
BASE ADJUSTMENT					
Revised Receipt	\$(1,268)	\$9,025	\$0	\$0	\$0
TOTAL, GR Dedicated - Midwestern University Special Mineral Account	No. 412 \$2,204	\$11,060	\$1,832	\$1,934	\$1,933
704 GR Dedicated - Estimated Board Authorized Tuition Increases Account Increases Ac	No. 704				
Regular Appropriations from MOF Table (2018-19 GAA)	\$475,000	\$0	\$0	\$0	\$0
Regular Appropriations from MOF Table (2020-21 GAA)	\$0	\$470,000	\$470,000	\$0	\$0

87th Regular Session, Agency Submission, Version 1

Agency code: 735 Agency a	name: Midwestern	State University			
ETHOD OF FINANCING	Exp 2019	Est 2020	Bud 2021	Req 2022	Req 2023
GENERAL REVENUE FUND - DEDICATED					
BASE ADJUSTMENT					
Revised Receipts					
	\$(10,060)	\$(15,978)	\$(17,500)	\$0	\$0
OTAL, GR Dedicated - Estimated Board Authorized Tuition Incre					
	\$464,940	\$454,022	\$452,500	\$0	\$0
770 GR Dedicated - Estimated Other Educational and General Income REGULAR APPROPRIATIONS	Account No. 770				
Regular Appropriations from MOF Table (2018-19 GAA)	\$6,787,794	\$0	\$0	\$0	\$0
Regular Appropriations from MOF Table (2020-21 GAA)	\$0	\$6,283,843	\$6,295,130	\$0	\$0
Regular Appropriations	\$0	\$0	\$0	\$3,055,112	\$3,237,402
UNEXPENDED BALANCES AUTHORITY					
Adjustment to Expended					
	\$159,834	\$(415,440)	\$837,225	\$0	\$0
	18				

87th Regular Session, Agency Submission, Version 1

Agency code: 735 Agence	cy name: Midwestern	State University			
METHOD OF FINANCING	Exp 2019	Est 2020	Bud 2021	Req 2022	Req 2023
<u>GENERAL REVENUE FUND - DEDICATED</u>					
BASE ADJUSTMENT					
Revised Receipts	\$(285,585)	\$(74,186)	\$(1,133,892)	\$0	\$0
TOTAL, GR Dedicated - Estimated Other Educational and Gener	ral Income Account No. 7 \$6,662,043	70 \$5,794,217	\$5,998,463	\$3,055,112	\$3,237,402
TOTAL GENERAL REVENUE FUND - DEDICATED - 704, 708 & 770					
	\$7,126,983	\$6,248,239	\$6,450,963	\$3,055,112	\$3,237,402
TOTAL, ALL GENERAL REVENUE FUND - DEDICATED	\$7,129,187	\$6,259,299	\$6,452,795	\$3,057,046	\$3,239,335
TOTAL, GR & GR-DEDICATED FUNDS	\$27,738,186	\$26,998,008	\$25,554,269	\$9,406,618	\$9,590,155
GRAND TOTAL	\$27,738,186	\$26,998,008	\$25,554,269	\$9,406,618	\$9,590,155

87th Regular Session, Agency Submission, Version 1

Agency code: 735	Agency name: Midwestern S	State University			
METHOD OF FINANCING	Exp 2019	Est 2020	Bud 2021	Req 2022	Req 2023
FULL-TIME-EQUIVALENT POSITIONS REGULAR APPROPRIATIONS					
Regular Appropriations from MOF Table (2018-19 GAA)	357.7	0.0	0.0	0.0	0.0
Regular Appropriations from MOF Table (2020-21 GAA)	0.0	322.0	322.0	0.0	0.0
Regular Appropriations	0.0	0.0	0.0	333.0	338.0
UNAUTHORIZED NUMBER OVER (BELOW) CAP					
Unauthorized Number Over(Below) Cap	(35.4)	(0.8)	(2.2)	0.0	0.0
TOTAL, ADJUSTED FTES	322.3	321.2	319.8	333.0	338.0
NUMBER OF 100% FEDERALLY FUNDED FTEs	0.0	0.2	0.7	0.0	0.0

2.C. Summary of Base Request by Object of Expense

87th Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST)

OBJECT OF EXPENSE	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
1001 SALARIES AND WAGES	\$5,861,213	\$5,271,457	\$4,619,451	\$89,859	\$89,859
1002 OTHER PERSONNEL COSTS	\$1,692,068	\$1,648,152	\$1,841,449	\$1,768,197	\$1,922,329
1005 FACULTY SALARIES	\$13,053,988	\$13,187,259	\$12,620,747	\$1,728,887	\$1,728,885
2003 CONSUMABLE SUPPLIES	\$995	\$692	\$0	\$0	\$0
2004 UTILITIES	\$2,316	\$12,128	\$1,832	\$0	\$0
2007 RENT - MACHINE AND OTHER	\$177	\$0	\$0	\$0	\$0
2008 DEBT SERVICE	\$5,882,997	\$5,196,125	\$5,107,275	\$4,500,600	\$4,501,850
2009 OTHER OPERATING EXPENSE	\$1,236,130	\$1,669,531	\$1,356,634	\$1,319,075	\$1,347,232
5000 CAPITAL EXPENDITURES	\$8,302	\$12,664	\$6,881	\$0	\$0
OOE Total (Excluding Riders) OOE Total (Riders)	\$27,738,186	\$26,998,008	\$25,554,269	\$9,406,618 \$0	\$9,590,155 \$0
Grand Total	\$27,738,186	\$26,998,008	\$25,554,269	\$9,406,618	\$9,590,155

87th Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation system of Texas (ABEST)

Goal/ Objective / Outcome		Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
	ide Instructional and Operations Support					
	Provide Instructional and Operations Support					
KEY	1 % 1st-time, Full-time, Degree-seeking Frs	sh Earn Degree in 6 Yrs				
		45.60%	46.00%	46.50%	47.00%	47.50%
	2 % 1st-time, Full-time, Degree-seeking Wh	iite Frsh Earn Degree in 6 Yrs				
		49.00%	49.50%	50.00%	50.50%	51.00%
	3 % 1st-time, Full-time, Degree-seeking His	p Frsh Earn Degree in 6 Yrs				
		38.80%	41.00%	42.00%	43.00%	44.00%
	4 % 1st-time, Full-time, Degree-seeking Bla	ck Frsh Earn Degree in 6 Yrs				
		40.60%	41.00%	42.00%	43.00%	44.00%
	5 % 1st-time, Full-time, Degree-seeking Otl					
		48.70%	49.50%	50.50%	51.50%	52.50%
KEY	6 % 1st-time, Full-time, Degree-seeking Frs			2012070	0110070	021007
		23.50%	24.00%	24.50%	26.00%	27.00%
	7 % 1st-time, Full-time, Degree-seeking Wh		21.0070	21.3070	20.0070	27.007
	· · · · · · · · · · · · · · · · · · ·	31.70%	32.00%	33.00%	34.00%	35.00%
	8 % 1st-time, Full-time, Degree-seeking His		52.00%	55.00%	34.00%	55.007
	⁶ ⁷ ⁰ 1st-time, Fun-time, Degree-seeking His		10.000/	10.000/	20.000/	21.000
	0 0/ 1ct time Full time Degues coshing Pla	17.70%	18.00%	19.00%	20.00%	21.00%
	9 % 1st-time, Full-time, Degree-seeking Bla	-				
		9.00%	11.00%	13.00%	15.00%	16.00%
	10 % 1st-time, Full-time, Degree-seeking Oth	her Frsh Earn Degree in 4 Yrs				
		16.30%	18.00%	19.00%	20.00%	21.00%
ΈY	11 Persistence Rate 1st-time, Full-time, Degr	ee-seeking Frsh after 1 Yr				
		67.38%	68.00%	69.00%	70.00%	71.00%
	12 Persistence 1st-time, Full-time, Degree-see	eking White Frsh after 1 Yr				
		68.61%	69.00%	70.00%	72.00%	73.00%

87th Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation system of Texas (ABEST)

Goal/ Obje	ective / Outcome	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
	13 Persistence 1st-time, Full-time, Degree-seekin	ng Hisp Frsh after 1 Yr				
	14 Persistence 1st-time, Full-time, Degree-seekin	68.98% ng Black Frsh after 1 Yr	70.00%	71.00%	72.00%	73.00%
		61.73%	62.00%	65.00%	67.00%	68.00%
	15 Persistence 1st-time, Full-time, Degree-seekin	ng Other Frsh after 1 Yr				
	16 Percent of Semester Credit Hours Completed	68.13%	69.00%	70.00%	72.00%	73.00%
		96.30%	96.40%	96.50%	96.60%	96.60%
KEY	17 Certification Rate of Teacher Education Gra	duates				
	18 Percentage of Underprepared Students Satist	89.70% fy TSI Obligation in Math	90.00%	90.00%	90.00%	90.00%
		75.70%	76.00%	77.00%	78.00%	78.50%
	19 Percentage of Underprepared Students Satisf					
	20 Percentage of Underprepared Students Satist	87.30% fy TSI Obligation in Reading	87.50%	88.00%	89.00%	89.50%
		88.50%	89.00%	89.50%	90.00%	90.50%
KEY	21 % of Baccalaureate Graduates Who Are 1st					
KEY	22 Percent of Transfer Students Who Graduate	49.30% within 4 Years	49.50%	50.00%	50.50%	51.00%
		56.00%	57.00%	58.00%	59.00%	60.00%
KEY	23 Percent of Transfer Students Who Graduate					
LEN		26.10%	26.50%	27.00%	28.00%	29.00%
KEY	24 % Lower Division Semester Credit Hours Ta					
KEY	27 State Licensure Pass Rate of Nursing Gradua	59.00% ates	60.00%	61.00%	62.00%	63.00%
		87.60%	88.00%	88.50%	89.00%	89.50%

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Goal/ Obje	ective /	Out	come	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
KEY	3	30	Dollar Value of External or Sponsore	d Research Funds (in Millions)				
				1.55	0.70	0.80	0.90	1.00
	3	32	External Research Funds As Percenta	age Appropriated for Research				
				0.00%	0.00%	0.00%	0.00%	0.00

2.E. Summary of Exceptional Items Request

87th Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST)

Agency code: 735								
	2022				2023	Biennium		
Priority Item	GR and GR/GR Dedicated	All Funds	FTEs	GR and GR Dedicated	All Funds	FTEs	GR and GR Dedicated	All Funds
1 Bolin Science Hall & Infrastructure	\$1,687,500	\$1,687,500		\$3,789,563	\$3,789,563		\$5,477,063	\$5,477,063
2 Restoration - 5% Biennial Reduction	\$97,315	\$97,315	1.5	\$97,314	\$97,314	1.5	\$194,629	\$194,629
Total, Exceptional Items Request	\$1,784,815	\$1,784,815	1.5	\$3,886,877	\$3,886,877	1.5	\$5,671,692	\$5,671,692
Method of Financing General Revenue General Revenue - Dedicated Federal Funds Other Funds	\$1,784,815	\$1,784,815		\$3,886,877	\$3,886,877		\$5,671,692	\$5,671,692
	\$1,784,815	\$1,784,815		\$3,886,877	\$3,886,877		\$5,671,692	\$5,671,692
Full Time Equivalent Positions			1.5			1.5		
Number of 100% Federally Funded FTEs			0.0			0.0		

2.F. Summary of Total Request by Strategy

87th Regular Session, Agency Submission, Version 1

Agency code: 735 Agency name: Mide	western State University					
Goal/Objective/STRATEGY	Base 2022	Base 2023	Exceptional 2022	Exceptional 2023	Total Request 2022	Total Request 2023
1 Provide Instructional and Operations Support						
1 Provide Instructional and Operations Support						
1 OPERATIONS SUPPORT	\$0	\$0	\$0	\$0	\$0	\$0
3 STAFF GROUP INSURANCE PREMIUMS	1,962,333	2,133,696	0	0	1,962,333	2,133,696
4 WORKERS' COMPENSATION INSURANCE	28,720	28,719	0	0	28,720	28,719
6 TEXAS PUBLIC EDUCATION GRANTS	1,092,779	1,103,706	0	0	1,092,779	1,103,706
8 HOLD HARMLESS	0	0	0	0	0	0
TOTAL, GOAL 1	\$3,083,832	\$3,266,121	\$0	\$0	\$3,083,832	\$3,266,121
2 Provide Infrastructure Support						
1 Provide Operation and Maintenance of E&G Space						
1 E&G SPACE SUPPORT	0	0	0	0	0	0
2 TUITION REVENUE BOND RETIREMENT	4,500,600	4,501,850	1,687,500	3,789,563	6,188,100	8,291,413
TOTAL, GOAL 2	\$4,500,600	\$4,501,850	\$1,687,500	\$3,789,563	\$6,188,100	\$8,291,413
3 Provide Non-formula Support						
3 Public Service						
 SMALL BUSINESS DEVELOPMENT CENTER <i>INSTITUTIONAL SUPPORT</i> 	93,299	93,299	0	0	93,299	93,299
1 INSTITUTIONAL ENHANCEMENT	1 700 007	1 770 005	0	0	1 720 007	1 770 005
5 EXCEPTONAL ITEM REQUEST	1,728,887	1,728,885	0	0	1,728,887	1,728,885
1 EXCEPTIONAL ITEM REQUEST	0	0	97,315	97,314	97,315	97,314
TOTAL, GOAL 3	\$1,822,186	\$1,822,184	\$97,315 \$97,315	\$97,314	\$1,919,501	\$1,919,498

2.F. Summary of Total Request by Strategy

87th Regular Session, Agency Submission, Version 1

Agency code: 735	Agency name:	Midwestern State University					
Goal/Objective/STRATEGY		Base 2022	Base 2023	Exceptional 2022	Exceptional 2023	Total Request 2022	Total Request 2023
6 Research Funds				2022	2023	2022	2020
3 Comprehensive Research Fund							
1 COMPREHENSIVE RESEARCH FU	UND	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL, GOAL 6		\$0	\$0	\$0	\$0	\$0	\$0
TOTAL, AGENCY							
STRATEGY REQUEST		\$9,406,618	\$9,590,155	\$1,784,815	\$3,886,877	\$11,191,433	\$13,477,032
TOTAL, AGENCY RIDER APPROPRIATIONS REQUEST		\$0	\$0	\$0	\$0	\$0	\$0
GRAND TOTAL, AGENCY REQUEST	ſ	\$9,406,618	\$9,590,155	\$1,784,815	\$3,886,877	\$11,191,433	\$13,477,032

2.F. Summary of Total Request by Strategy

87th Regular Session, Agency Submission, Version 1

Agency code: 735	Agency name:	Midwestern State University					
Goal/Objective/STRATEGY		Base 2022	Base 2023	Exceptional 2022	Exceptional 2023	Total Request 2022	Total Request 2023
General Revenue Funds:							
1 General Revenue Fund		\$6,349,572	\$6,350,820	\$1,784,815	\$3,886,877	\$8,134,387	\$10,237,697
		\$6,349,572	\$6,350,820	\$1,784,815	\$3,886,877	\$8,134,387	\$10,237,697
General Revenue Dedicated Funds	:						
412 Midwestern Univ-spec Min	, estimated	1,934	1,933	0	0	1,934	1,933
704 Est Bd Authorized Tuition I	nc	0	0	0	0	0	0
770 Est. Other Educational & G	eneral	3,055,112	3,237,402	0	0	3,055,112	3,237,402
		\$3,057,046	\$3,239,335	\$0	\$0	\$3,057,046	\$3,239,335
TOTAL, METHOD OF FINANO	CING	\$9,406,618	\$9,590,155	\$1,784,815	\$3,886,877	\$11,191,433	\$13,477,032
FULL TIME EQUIVALENT POS	ITIONS	333.0	338.0	1.5	1.5	334.5	339.5

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Agency co		name: Midwestern State Un	niversity			
Goal/ Obje	nctive / Outcome BL 2022	BL 2023	Excp 2022	Excp 2023	Total Request 2022	Total Request 2023
1 1	Provide Instructional and Operations S Provide Instructional and Operations					
KEY	1 % 1st-time, Full-time, Degree-se	eeking Frsh Earn Degree in 6	Yrs			
	47.00%	47.50%			47.00%	47.50%
	2 % 1st-time, Full-time, Degree-se	eeking White Frsh Earn Degr	ree in 6 Yrs			
	50.50%	51.00%			50.50%	51.00%
	3 % 1st-time, Full-time, Degree-se	eeking Hisp Frsh Earn Degre	e in 6 Yrs			
	43.00%	44.00%			43.00%	44.00%
	4 % 1st-time, Full-time, Degree-se	eeking Black Frsh Earn Degr	ree in 6 Yrs			
	43.00%	44.00%			43.00%	44.00%
	5 % 1st-time, Full-time, Degree-se	eeking Other Frshman Earn	Deg in 6 Yrs			
	51.50%	52.50%			51.50%	52.50%
KEY	6 % 1st-time, Full-time, Degree-se	eeking Frsh Earn Degree in 4	Yrs			
	26.00%	27.00%			26.00%	27.00%
	7 % 1st-time, Full-time, Degree-se	eeking White Frsh Earn Degr	ree in 4 Yrs			
	34.00%	35.00%			34.00%	35.00%
	8 % 1st-time, Full-time, Degree-se	eeking Hisp Frsh Earn Degre	e in 4 Yrs			
	20.00%	21.00%			20.00%	21.00%

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Agency co	de: 735 Ag	gency name: Midwestern State Un	niversity			
Goal/ <i>Obje</i>	ective / Outcome BL 2022	BL 2023	Ехср 2022	Excp 2023	Total Request 2022	Total Request 2023
	9 % 1st-time, Full-time, Deg	ree-seeking Black Frsh Earn Degr	ee in 4 Yrs			
	15.00%	16.00%			15.00%	16.00%
	10 % 1st-time, Full-time, Deg	ree-seeking Other Frsh Earn Degr	ree in 4 Yrs			
	20.00%	21.00%			20.00%	21.00%
KEY	11 Persistence Rate 1st-time, I	Full-time, Degree-seeking Frsh aft	er 1 Yr			
	70.00%	71.00%			70.00%	71.00%
	12 Persistence 1st-time, Full-t	ime, Degree-seeking White Frsh a	fter 1 Yr			
	72.00%	73.00%			72.00%	73.00%
	13 Persistence 1st-time, Full-t	ime, Degree-seeking Hisp Frsh aft	er 1 Yr			
	72.00%	73.00%			72.00%	73.009
	14 Persistence 1st-time, Full-t	ime, Degree-seeking Black Frsh af	fter 1 Yr			
	67.00%	68.00%			67.00%	68.009
	15 Persistence 1st-time, Full-t	ime, Degree-seeking Other Frsh at	fter 1 Yr			
	72.00%	73.00%			72.00%	73.009
	16 Percent of Semester Credit	Hours Completed				
	96.60%	96.60%			96.60%	96.609
KEY	17 Certification Rate of Teach	er Education Graduates				
	90.00%	90.00%			90.00%	90.00

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Agency coo	de: 735	Agency	name: Midwestern State Uni	iversity			
Goal/ <i>Obje</i>	cctive / Outcome	BL 2022	BL 2023	Excp 2022	Excp 2023	Total Request 2022	Total Request 2023
	18 Percentage	of Underprepared St	udents Satisfy TSI Obligatior	ı in Math			
		78.00%	78.50%			78.00%	78.50%
	19 Percentage	of Underprepared St	udents Satisfy TSI Obligatior	ı in Writing			
		89.00%	89.50%			89.00%	89.50%
	20 Percentage	of Underprepared St	udents Satisfy TSI Obligatior	ı in Reading			
		90.00%	90.50%			90.00%	90.50%
KEY	21 % of Bacca	llaureate Graduates V	Vho Are 1st Generation Colle	ge Graduates			
		50.50%	51.00%			50.50%	51.00%
KEY	22 Percent of	Transfer Students Wh	o Graduate within 4 Years				
		59.00%	60.00%			59.00%	60.00%
KEY	23 Percent of	Transfer Students Wh	o Graduate within 2 Years				
		28.00%	29.00%			28.00%	29.00%
KEY	24 % Lower D	Division Semester Cree	dit Hours Taught by Tenured	/Tenure-Track			
		62.00%	63.00%			62.00%	63.00%
KEY	27 State Licen	sure Pass Rate of Nu	rsing Graduates				
		89.00%	89.50%			89.00%	89.50%
KEY	30 Dollar Valu	ie of External or Spon	sored Research Funds (in Mi	illions)			
		0.90	1.00			0.90	1.00

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Agency code: 735 Agency name: Midwestern State University						
Goal/ <i>Objective</i> / Outcome	BL	BL	Ехср	Ехср	Total	Total Request
	2022	2023	2022	2023	Request 2022	2023

32 External Research Funds As Percentage Appropriated for Research

0.00% 0.00% 0.00%

3.A. Strategy Request

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Automated Budget and Evaluation System of Texas (ABEST)

735 Midwestern State University

GOAL:	1 Provide Instructional and Operations Support					
OBJECTIVE:	1 Provide Instructional and Operations Support			Service Categori	es:	
STRATEGY:	1 Operations Support			Service: 19	Income: A.2	Age: B.3
CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	(1) BL 2022	(1) BL 2023
Output Measu	res:					
1 Numl	ber of Undergraduate Degrees Awarded	1,201.00	1,210.00	1,225.00	1,250.00	1,300.00
2 Numb	ber of Minority Graduates	381.00	390.00	400.00	410.00	430.00
	ber of Underprepared Students Who Satisfy TSI	186.00	190.00	195.00	200.00	210.00
e	ion in Math	25.00				
	4 Number of Underprepared Students Who Satisfy TSI		40.00	50.00	60.00	65.00
	ion in Writing ber of Underprepared Students Who Satisfy TSI	108.00	110.00	115.00	120.00	125.00
	ion in Reading	108.00	110.00	115.00	120.00	125.00
	ber of Two-Year College Transfers Who Graduate	303.00	315.00	330.00	345.00	360.00
Efficiency Mea	asures:					
KEY 1 Admi	inistrative Cost As a Percent of Operating Budget	7.43 %	7.50 %	7.60 %	7.70 %	7.70 %
KEY 2 Avg C 15 SCH	Cost of Resident Undergraduate Tuition and Fees for	4,655.13	4,849.69	4,941.19	5,880.00	5,991.00
Explanatory/In	nput Measures:					
1 Stude	ent/Faculty Ratio	17.20	16.40	16.50	17.00	17.50
2 Numl	ber of Minority Students Enrolled	2,098.00	2,074.00	2,100.00	2,150.00	2,200.00
3 Numl	ber of Community College Transfers Enrolled	1,147.00	1,159.00	1,185.00	1,200.00	1,225.00
4 Numb	ber of Semester Credit Hours Completed	64,721.00	62,154.00	62,250.00	63,000.00	65,000.00

(1) - Formula funded strategies are not requested in 2022-23 because amounts are not determined by institutions.
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735 Midwestern State University

GOAL: 1 Provide Instructional and Operations Support					
OBJECTIVE: 1 Provide Instructional and Operations Support			Service Categori	es:	
STRATEGY: 1 Operations Support			Service: 19	Income: A.2	Age: B.3
CODE DESCRIPTION	Exp 2019	Est 2020	Bud 2021	(1) BL 2022	(1) BL 2023
5 Number of Semester Credit Hours	67,623.00	64,928.00	65,000.00	66,000.00	67,000.00
6 Number of Students Enrolled as of the Twelfth Class Day	5,718.00	5,712.00	5,750.00	5,800.00	5,900.00
KEY 7 Average Student Loan Debt	29,335.00	29,500.00	30,000.00	30,500.00	31,000.00
KEY 8 Percent of Students with Student Loan Debt	71.00%	70.00 %	69.00 %	68.00 %	67.00 %
KEY 9 Average Financial Aid Award Per Full-Time Student	13,273.00	13,500.00	14,000.00	14,500.00	15,000.00
KEY 10 Percent of Full-Time Students Receiving Financial Aid	79.90%	80.00 %	81.00 %	82.00 %	82.00 %
Objects of Expense:					
1001 SALARIES AND WAGES	\$4,012,239	\$3,413,287	\$2,756,171	\$0	\$0
1002 OTHER PERSONNEL COSTS	\$141,009	\$141,390	\$134,054	\$0	\$0
1005 FACULTY SALARIES	\$12,872,605	\$13,187,259	\$12,620,747	\$0	\$0
2004 UTILITIES	\$2,204	\$11,060	\$0	\$0	\$0
TOTAL, OBJECT OF EXPENSE	\$17,028,057	\$16,752,996	\$15,510,972	\$0	\$0
Method of Financing:					
1 General Revenue Fund	\$13,003,787	\$13,832,787	\$12,420,621	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)	\$13,003,787	\$13,832,787	\$12,420,621	\$0	\$0

Method of Financing:

735 Midwestern State University

GOAL: 1	Provide Instructional and Operations Support					
OBJECTIVE: 1	Provide Instructional and Operations Support			Service Categori	ies:	
STRATEGY: 1	Operations Support			Service: 19	Income: A.2	Age: B.3
CODE DESCR	RIPTION	Exp 2019	Est 2020	Bud 2021	(1) BL 2022	(1) BL 2023
412 Midwestern U	niv-spec Min, estimated	\$2,204	\$11,060	\$0	\$0	\$0
704 Est Bd Author	ized Tuition Inc	\$464,940	\$454,022	\$452,500	\$0	\$0
770 Est. Other Edu	acational & General	\$3,557,126	\$2,455,127	\$2,637,851	\$0	\$0
SUBTOTAL, MOF (GE	NERAL REVENUE FUNDS - DEDICATED)	\$4,024,270	\$2,920,209	\$3,090,351	\$0	\$0
TOTAL, METHOD OF I	FINANCE (INCLUDING RIDERS)				\$0	\$0
TOTAL, METHOD OF I	FINANCE (EXCLUDING RIDERS)	\$17,028,057	\$16,752,996	\$15,510,972	\$0	\$0
FULL TIME EQUIVALI	ENT POSITIONS:	258.3	259.7	260.9	271.0	274.0

STRATEGY DESCRIPTION AND JUSTIFICATION:

The Instruction and Operations Formula provides funding for faculty salaries, departmental operating expense, library, instructional administration, research enhancement, student services and institutional support. The funds are distributed on a weighted semester credit hour basis. The rate per weighted semester credit hour is established by the Legislature each biennium.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

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735 Midwestern State University

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	(1) BL 2022	(1) BL 2023
STRATEGY:	1 Operations Support			Service: 19	Income: A.2	Age: B.3
OBJECTIVE:	1 Provide Instructional and Operations Support			Service Categori	es:	
GOAL:	1 Provide Instructional and Operations Support					

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

STRATEGY BIENNIA	STRATEGY BIENNIAL TOTAL - ALL FUNDS			ATION OF BIENNIAL CHANGE
Base Spending (Est 2020 + Bud 2021)	Baseline Request (BL 2022 + BL 2023)	CHANGE	\$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
\$32,263,968	\$0	\$(32,263,968)	\$(32,263,968)	Formula Funded Strategies are not requested in 2022-23 because amounts are not determined by institutions.
		-	\$(32,263,968)	Total of Explanation of Biennial Change

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735 Midwestern State University

GOAL:	1	Provide Instructional and Operations Support					
OBJECTIVE:	1	Provide Instructional and Operations Support			Service Categori	es:	
STRATEGY:	3	Staff Group Insurance Premiums			Service: 06	Income: A.2	Age: B.3
CODE	DESC	CRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
Objects of Exp	ense:						
1002 OTH	IER PE	RSONNEL COSTS	\$1,469,919	\$1,426,595	\$1,626,787	\$1,764,757	\$1,918,889
2009 OTH	IER OP	ERATING EXPENSE	\$182,443	\$177,839	\$187,947	\$197,576	\$214,807
TOTAL, OBJE	CT OF	EXPENSE	\$1,652,362	\$1,604,434	\$1,814,734	\$1,962,333	\$2,133,696
Method of Fina	ncing:						
770 Est.	Other E	ducational & General	\$1,652,362	\$1,604,434	\$1,814,734	\$1,962,333	\$2,133,696
SUBTOTAL, N	10F (G	ENERAL REVENUE FUNDS - DEDICATED)	\$1,652,362	\$1,604,434	\$1,814,734	\$1,962,333	\$2,133,696
TOTAL, METH	IOD O	F FINANCE (INCLUDING RIDERS)				\$1,962,333	\$2,133,696
TOTAL, METH	IOD O	F FINANCE (EXCLUDING RIDERS)	\$1,652,362	\$1,604,434	\$1,814,734	\$1,962,333	\$2,133,696
FULL TIME E	QUIVA	LENT POSITIONS:					

STRATEGY DESCRIPTION AND JUSTIFICATION:

This strategy is to provide proportional share of staff group insurance premiums paid from Other Educational and General funds.

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735 Midwestern State University

GOAL:	1 Provide Instructional and Operations Support					
OBJECTIVE:	1 Provide Instructional and Operations Support			Service Categori	ies:	
STRATEGY:	3 Staff Group Insurance Premiums			Service: 06	Income: A.2	Age: B.3
CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

Beginning with the 1994-95 biennial period, the State implemented a funding practice for higher education wherein health benefits are based upon a finite amount. Employees and retirees added after the cut-off date are not considered for funding and must be paid through funds of the institution. This situation occurs only in higher education and not in all state agencies. It would be desirable if the State would consider group insurance funding for higher education the same as other state agencies.

STRATEGY BIENNIAL TOTAL - ALL FUNDS		BIENNIAL	EXPLAN	JATION OF BIENNIAL CHANGE
Base Spending (Est 2020 + Bud 2021)	Baseline Request (BL 2022 + BL 2023)	CHANGE	\$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
\$3,419,168	\$4,096,029	\$676,861	\$676,861	Additional amount due to increased insurance costs.
			\$676,861	Total of Explanation of Biennial Change

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735 Midwestern State University

GOAL:	1 Provide Instructional and Operations Support					
OBJECTIVE:	1 Provide Instructional and Operations Support			Service Categor	ies:	
STRATEGY:	4 Workers' Compensation Insurance			Service: 06	Income: A.2	Age: B.3
CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
Objects of Exp	bense:					
2009 OTH	HER OPERATING EXPENSE	\$44,479	\$41,100	\$46,358	\$28,720	\$28,719
TOTAL, OBJ	ECT OF EXPENSE	\$44,479	\$41,100	\$46,358	\$28,720	\$28,719
Method of Fin	ancing:					
1 Gen	eral Revenue Fund	\$35,244	\$31,502	\$32,265	\$28,720	\$28,719
SUBTOTAL,	MOF (GENERAL REVENUE FUNDS)	\$35,244	\$31,502	\$32,265	\$28,720	\$28,719
Method of Fin	ancing:					
770 Est.	Other Educational & General	\$9,235	\$9,598	\$14,093	\$0	\$0
SUBTOTAL,	MOF (GENERAL REVENUE FUNDS - DEDICATED)	\$9,235	\$9,598	\$14,093	\$0	\$0
TOTAL, MET	HOD OF FINANCE (INCLUDING RIDERS)				\$28,720	\$28,719
TOTAL, MET	HOD OF FINANCE (EXCLUDING RIDERS)	\$44,479	\$41,100	\$46,358	\$28,720	\$28,719
EILLI TIME E	COULVALENT DOSITIONS.					

FULL TIME EQUIVALENT POSITIONS:

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GOAL: OBJECTIVE:	 Provide Instructional and Operations Support Provide Instructional and Operations Support 			Service Categori	ies:	
STRATEGY:	4 Workers' Compensation Insurance			Service: 06	Income: A.2	Age: B.3
CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023

STRATEGY DESCRIPTION AND JUSTIFICATION:

The strategy funds the Worker's Compensation payments related to Educational and General funds.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

STRATEGY BIENNIA Base Spending (Est 2020 + Bud 2021)	<u>L TOTAL - ALL FUNDS</u> Baseline Request (BL 2022 + BL 2023)	BIENNIAL CHANGE		ATION OF BIENNIAL CHANGE Explanation(s) of Amount (must specify MOFs and FTEs)
\$87,458	\$57,439	\$(30,019)	\$(30,019)	Over time, this strategy has taken the hit for GR reductions. The 2022-23 amounts reflect a reduction due to the 5% base reduction.
		-	\$(30,019)	Total of Explanation of Biennial Change

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GOAL:	1 Provide Instructional and Operations Support					
OBJECTIVE:	1 Provide Instructional and Operations Support			Service Categori	es:	
STRATEGY:	6 Texas Public Education Grants			Service: 20	Income: A.2	Age: B.3
CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
Objects of Exp	ense:					
2009 OTH	HER OPERATING EXPENSE	\$984,027	\$1,430,459	\$1,081,959	\$1,092,779	\$1,103,706
TOTAL, OBJI	ECT OF EXPENSE	\$984,027	\$1,430,459	\$1,081,959	\$1,092,779	\$1,103,706
Method of Fina	ancing:					
770 Est.	Other Educational & General	\$984,027	\$1,430,459	\$1,081,959	\$1,092,779	\$1,103,706
SUBTOTAL, N	MOF (GENERAL REVENUE FUNDS - DEDICATED)	\$984,027	\$1,430,459	\$1,081,959	\$1,092,779	\$1,103,706
TOTAL, METI	HOD OF FINANCE (INCLUDING RIDERS)				\$1,092,779	\$1,103,706
TOTAL, METI	HOD OF FINANCE (EXCLUDING RIDERS)	\$984,027	\$1,430,459	\$1,081,959	\$1,092,779	\$1,103,706
FULL TIME E	QUIVALENT POSITIONS:					

STRATEGY DESCRIPTION AND JUSTIFICATION:

This strategy represents tuition set aside for the Texas Public Education Grants program as required by Section 56.033 of the Texas Education Code.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

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735 Midwestern State University

GOAL:	1 Provide Instructional and Operations Support					
OBJECTIVE:	1 Provide Instructional and Operations Support			Service Categori	ies:	
STRATEGY:	6 Texas Public Education Grants			Service: 20	Income: A.2	Age: B.3
CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023

STRATEGY BIENNIA	<u>L TOTAL - ALL FUNDS</u>	BIENNIAL	EXPLAN	ATION OF BIENNIAL CHANGE
Base Spending (Est 2020 + Bud 2021)	Baseline Request (BL 2022 + BL 2023)	CHANGE	\$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
\$2,512,418	\$2,196,485	\$(315,933)	\$(315,933)	This represents a normal expense decrease in TPEG costs due to lower enrollment.
			\$(315,933)	Total of Explanation of Biennial Change

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735 Midwestern State University

GOAL:	1	Provide Instructional and Operations Support					
OBJECTIVE:	1	Provide Instructional and Operations Support			Service Categor	ies:	
STRATEGY:	8	Hold Harmless			Service: 19	Income: A.2	Age: B.3
CODE	DESC	CRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
Objects of Exp	ense:						
1005 FAC	CULTY	SALARIES	\$181,383	\$0	\$0	\$0	\$0
TOTAL, OBJI	ECT OF	EXPENSE	\$181,383	\$0	\$0	\$0	\$0
Method of Fina	ancing:						
1 Gen	eral Rev	venue Fund	\$181,383	\$0	\$0	\$0	\$0
SUBTOTAL, N	MOF (G	ENERAL REVENUE FUNDS)	\$181,383	\$0	\$0	\$0	\$0
TOTAL, MET	HOD O	F FINANCE (INCLUDING RIDERS)				\$0	\$0
TOTAL, MET	HOD O	F FINANCE (EXCLUDING RIDERS)	\$181,383	\$0	\$0	\$0	\$0
FULL TIME E	QUIVA	LENT POSITIONS:					
	ECOL						

STRATEGY DESCRIPTION AND JUSTIFICATION:

Established by the Texas Legislature to reduce the impact of financial loss due to changes in formula.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

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735 Midwestern State University

GOAL:	1 Provide Instructional and Operations Support					
OBJECTIVE:	1 Provide Instructional and Operations Support			Service Categori	ies:	
STRATEGY:	8 Hold Harmless			Service: 19	Income: A.2	Age: B.3
CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023

STRATEGY BIENNIA	<u>L TOTAL - ALL FUNDS</u>	BIENNIAL	EXPLAN	JATION OF BIENNIAL CHANGE
Base Spending (Est 2020 + Bud 2021)	Baseline Request (BL 2022 + BL 2023)	CHANGE	\$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
\$0	\$0	\$0		
			\$0	Total of Explanation of Biennial Change

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735 Midwestern State University

GOAL:	2 Provide Infrastructure Support					
OBJECTIVE:	1 Provide Operation and Maintenance of E&G Space			Service Categori	ies:	
STRATEGY:	1 Educational and General Space Support			Service: 10	Income: A.2	Age: B.3
CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	(1) BL 2022	(1) BL 2023
Efficiency Mea	asures:					
1 Space	e Utilization Rate of Classrooms	28.00	27.00	29.00	30.00	31.00
2 Space	e Utilization Rate of Labs	16.00	21.00	21.00	22.00	22.00
Objects of Exp	bense:					
1001 SAI	LARIES AND WAGES	\$1,765,573	\$1,774,339	\$1,788,677	\$0	\$0
1002 OTI	HER PERSONNEL COSTS	\$77,300	\$76,300	\$76,904	\$0	\$0
2004 UTI	ILITIES	\$112	\$1,068	\$1,832	\$0	\$0
TOTAL, OBJ	ECT OF EXPENSE	\$1,842,985	\$1,851,707	\$1,867,413	\$0	\$0
Method of Fin	ancing:					
1 Gen	neral Revenue Fund	\$1,383,869	\$1,557,108	\$1,415,755	\$0	\$0
SUBTOTAL,	MOF (GENERAL REVENUE FUNDS)	\$1,383,869	\$1,557,108	\$1,415,755	\$0	\$0
Method of Fin	ancing:					
412 Mid	lwestern Univ-spec Min, estimated	\$0	\$0	\$1,832	\$0	\$0
770 Est.	Other Educational & General	\$459,116	\$294,599	\$449,826	\$0	\$0
SUBTOTAL, I	MOF (GENERAL REVENUE FUNDS - DEDICATED)	\$459,116	\$294,599	\$451,658	\$0	\$0

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735 Midwestern State University

GOAL:	2 Provide Infrastructure Support					
OBJECTIVE:	1 Provide Operation and Maintenance of E&G Spac	e		Service Categori	ies:	
STRATEGY:	1 Educational and General Space Support			Service: 10	Income: A.2	Age: B.3
CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	(1) BL 2022	(1) BL 2023
Rider Appropri						
412 Midwe 4	estern Univ-spec Min, estimated 1 Mineral Fund				\$0	\$0
	R & UNEXPENDED BALANCES APPROP				\$0 \$0	\$0 \$0
101111,1112					<i>40</i>	<i>40</i>
TOTAL, METH	IOD OF FINANCE (INCLUDING RIDERS)				\$0	\$0
TOTAL, METH	IOD OF FINANCE (EXCLUDING RIDERS)	\$1,842,985	\$1,851,707	\$1,867,413	\$0	\$0
FULL TIME E	QUIVALENT POSITIONS:	63.0	60.5	58.0	61.0	63.0

STRATEGY DESCRIPTION AND JUSTIFICATION:

The Infrastructure Support formula distributes funding associated with plant-related formulas and utilities. This formula is driven by the predicted square feet for universities' educational and general activities produced by the Coordinating Board Space Projection Model. The portion of the formula related to utilities is adjusted to reflect differences in unit costs for purchased utilities, including electricity, natural gas, water and wastewater, and thermal energy.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

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CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	(1) BL 2022	(1) BL 2023
STRATEGY:	1 Educational and General Space Support			Service: 10	Income: A.2	Age: B.3
OBJECTIVE:	1 Provide Operation and Maintenance of E&G Space			Service Categori	es:	
GOAL:	2 Provide Infrastructure Support					

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

STRATEGY BIENNIA	<u>L TOTAL - ALL FUNDS</u>	BIENNIAL	EXPLAN	ATION OF BIENNIAL CHANGE
Base Spending (Est 2020 + Bud 2021)	Baseline Request (BL 2022 + BL 2023)	CHANGE	\$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
\$3,719,120	\$0	\$(3,719,120)	\$(3,719,120)	Formula Funded Strategies are not requested in 2022-23 because amounts are not determined by institutions.
		-	\$(3,719,120)	Total of Explanation of Biennial Change

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GOAL:	2 Provide Infrastructure Support					
OBJECTIVE:	1 Provide Operation and Maintenance of E&G Space			Service Categori	es:	
STRATEGY:	2 Tuition Revenue Bond Retirement			Service: 10	Income: A.2	Age: B.3
CODE D	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
Objects of Expense 2008 DEBT S	e: SERVICE	\$5,882,997	\$5,196,125	\$5,107,275	\$4,500,600	\$4,501,850
			\$5,196,125 \$5,196,125			
TOTAL, OBJECT	I OF EAPENSE	\$5,882,997	\$3,170,125	\$5,107,275	\$4,500,600	\$4,501,850
Method of Financi	ing:					
1 General	Revenue Fund	\$5,882,997	\$5,196,125	\$5,107,275	\$4,500,600	\$4,501,850
SUBTOTAL, MO	F (GENERAL REVENUE FUNDS)	\$5,882,997	\$5,196,125	\$5,107,275	\$4,500,600	\$4,501,850
TOTAL, METHO	D OF FINANCE (INCLUDING RIDERS)				\$4,500,600	\$4,501,850
TOTAL, METHO	D OF FINANCE (EXCLUDING RIDERS)	\$5,882,997	\$5,196,125	\$5,107,275	\$4,500,600	\$4,501,850

FULL TIME EQUIVALENT POSITIONS:

STRATEGY DESCRIPTION AND JUSTIFICATION:

During the 77th Legislative Session, Midwestern State University received authorization to issue \$8,967,500 in tuition revenue bonds under Section 55.1737 Texas Education Code. During the 79th Legislative Session, Midwestern State University received authorization to issue \$10.4 million in tuition revenue bonds under Section 55.1757 Texas Education Code. Midwestern State University was authorized to issue \$58.4 million in tuition revenue bonds by the 84th Legislature which were issued in 2016. The debt service for all bonds is reflected for fiscal years 2019, 2020 and 2021. The following amounts are requested to cover these bonds for fiscal years 2022 and 2023: \$4,500,600 and \$4,501,850.

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GOAL:	2 Provide Infrastructure Support					
OBJECTIVE:	1 Provide Operation and Maintenance of E&G Space			Service Categori	ies:	
STRATEGY:	2 Tuition Revenue Bond Retirement			Service: 10	Income: A.2	Age: B.3
CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

STRATEGY BIENNIA	STRATEGY BIENNIAL TOTAL - ALL FUNDS		EXPLAN	ATION OF BIENNIAL CHANGE
Base Spending (Est 2020 + Bud 2021)	Baseline Request (BL 2022 + BL 2023)	CHANGE	\$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
\$10,303,400	\$9,002,450	\$(1,300,950)	\$(1,300,950)	Debt service requirement for bond authorizations.
			\$(1,300,950)	Total of Explanation of Biennial Change

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735 Midwestern State University

GOAL: 3 Provide Non-formula Support					
OBJECTIVE: 3 Public Service			Service Categor	ies:	
STRATEGY: 1 Small Business Development Center			Service: 13	Income: A.2	Age: B.3
CODE DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
Objects of Expense:					
1001 SALARIES AND WAGES	\$83,401	\$83,831	\$74,603	\$89,859	\$89,859
1002 OTHER PERSONNEL COSTS	\$3,840	\$3,867	\$3,704	\$3,440	\$3,440
2007 RENT - MACHINE AND OTHER	\$177	\$0	\$0	\$0	\$0
TOTAL, OBJECT OF EXPENSE	\$87,418	\$87,698	\$78,307	\$93,299	\$93,299
Method of Financing:					
1 General Revenue Fund	\$87,241	\$87,698	\$78,307	\$93,299	\$93,299
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)	\$87,241	\$87,698	\$78,307	\$93,299	\$93,299
Method of Financing:					
770 Est. Other Educational & General	\$177	\$0	\$0	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)	\$177	\$0	\$0	\$0	\$0
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)				\$93,299	\$93,299
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)	\$87,418	\$87,698	\$78,307	\$93,299	\$93,299
FULL TIME EQUIVALENT POSITIONS:	1.0	1.0	0.9	1.0	1.0

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Automated Budget and Evaluation System of Texas (ABEST)

735 Midwestern State University

GOAL:	3 Provide Non-formula Support					
OBJECTIVE:	3 Public Service			Service Categori	ies:	
STRATEGY:	1 Small Business Development Center			Service: 13	Income: A.2	Age: B.3
CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023

STRATEGY DESCRIPTION AND JUSTIFICATION:

The MSU Small Business Development Center (SBDC) was started in October 1987 and is the primary small business advocate in the twelve county area in North Texas. Funding is requested to further enhance the rural outreach. Through the counseling and training programs, the SBDC has proven to be an excellent investment in Texas economic development. The MSU SBDC belongs to the North West Texas SBDC Regional Network which has finished top in the nation for the past several years regarding economic development measures.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

STRATEGY BIENNIA	L TOTAL - ALL FUNDS	BIENNIAL	EXPLAN	VATION OF BIENNIAL CHANGE
 Base Spending (Est 2020 + Bud 2021)	Baseline Request (BL 2022 + BL 2023)	CHANGE	\$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
\$166,005	\$186,598	\$20,593	\$20,593	Funds will be spent up to line item appropriated amount minus 5% base reduction in 2022-23.
			\$20,593	Total of Explanation of Biennial Change

735 Midwestern State University

GOAL:	3	Provide Non-formula Support						
OBJECTIVE:	4	INSTITUTIONAL SUPPORT			Service Categor	ies:		
STRATEGY:	1	Institutional Enhancement			Service: 19	Income: A.2	Age: B.3	
CODE	DESC	RIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023	
Objects of Exp	ense:							
1005 FACULTY SALARIES		\$0	\$0	\$0	\$1,728,887	\$1,728,885		
TOTAL, OBJECT OF EXPENSE		\$0	\$0	\$0	\$1,728,887	\$,887 \$1,728,885		
Method of Fina	ancing:							
1 Gen	General Revenue Fund		\$0	\$0	\$0	\$1,726,953	\$1,726,952	
SUBTOTAL, N	MOF (G	ENERAL REVENUE FUNDS)	\$0	\$0	\$0	\$1,726,953	\$1,726,952	
Method of Fina	ancing:							
412 Mid	western	Univ-spec Min, estimated	\$0	\$0	\$0	\$1,934	\$1,933	
SUBTOTAL, N	MOF (G	ENERAL REVENUE FUNDS - DEDICATED)	\$0	\$0	\$0	\$1,934	\$1,933	
TOTAL, MET	HOD OI	F FINANCE (INCLUDING RIDERS)				\$1,728,887	\$1,728,885	
TOTAL, MET	HOD OI	F FINANCE (EXCLUDING RIDERS)	\$0	\$0	\$0	\$1,728,887	\$1,728,885	
	OUT							

FULL TIME EQUIVALENT POSITIONS:

735 Midwestern State University GOAL: 3 Provide Non-formula Support Service Categories: **OBJECTIVE:** 4 INSTITUTIONAL SUPPORT STRATEGY: 1 Institutional Enhancement Service: 19 Income: A.2 Age: B.3 CODE DESCRIPTION Exp 2019 Est 2020 Bud 2021 BL 2022 BL 2023

STRATEGY DESCRIPTION AND JUSTIFICATION:

These funds are a vital part of the faculty salary funding for Midwestern State University.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

STRATEGY BIENNIA	<u>L TOTAL - ALL FUNDS</u>	BIENNIAL	EXPLAN	NATION OF BIENNIAL CHANGE
Base Spending (Est 2020 + Bud 2021)	Baseline Request (BL 2022 + BL 2023)	CHANGE	\$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
\$0	\$3,457,772	\$3,457,772	\$3,457,772	Prior year expenditures are shown in the Operation and Support strategy.
		-	\$3,457,772	Total of Explanation of Biennial Change

735 Midwestern State University

GOAL: 3 Provide Non-formula Support					
OBJECTIVE: 5 EXCEPTONAL ITEM REQUEST			Service Categor	ies:	
STRATEGY: 1 Exceptional Item Request			Service: 19	Income: A.2	Age: B.3
CODE DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
Objects of Expense:					
1001 SALARIES AND WAGES	\$0	\$0	\$0	\$0	\$0
TOTAL, OBJECT OF EXPENSE	\$0	\$0	\$0	\$0	\$0
Method of Financing:					
1 General Revenue Fund	\$0	\$0	\$0	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)	\$0	\$0	\$0	\$0	\$0
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)				\$0	\$0
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)	\$0	\$0	\$0	\$0	\$0
FULL TIME EQUIVALENT POSITIONS:	0.0	0.0	0.0	0.0	0.0
STRATEGY DESCRIPTION AND JUSTIFICATION:					

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

	735 Midwestern State U	niversity			
3 Provide Non-formula Support					
5 EXCEPTONAL ITEM REQUEST			Service Categori	es:	
1 Exceptional Item Request			Service: 19	Income: A.2	Age: B.3
DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
	5 EXCEPTONAL ITEM REQUEST 1 Exceptional Item Request	 3 Provide Non-formula Support 5 EXCEPTONAL ITEM REQUEST 1 Exceptional Item Request 	5 EXCEPTONAL ITEM REQUEST 1 Exceptional Item Request	3 Provide Non-formula Support 5 EXCEPTONAL ITEM REQUEST 1 Exceptional Item Request 2 Service: 19	3 Provide Non-formula Support 5 EXCEPTONAL ITEM REQUEST 1 Exceptional Item Request 2 Service: 19 1 Income: A.2

STRATEGY BIENNIA	<u>L TOTAL - ALL FUNDS</u>	BIENNIAL	EXPLAN	NATION OF BIENNIAL CHANGE
Base Spending (Est 2020 + Bud 2021)	Baseline Request (BL 2022 + BL 2023)	CHANGE	\$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
\$0	\$0	\$0		
			\$0	Total of Explanation of Biennial Change

735 Midwestern State University

GOAL: 6 Research Funds					
OBJECTIVE: 3 Comprehensive Research Fund			Service Categor	ies:	
STRATEGY: 1 Comprehensive Research Fund			Service: 21	Income: A.2	Age: B.3
CODE DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
Objects of Expense:					
2003 CONSUMABLE SUPPLIES	\$995	\$995 \$692		\$0	\$0
2009 OTHER OPERATING EXPENSE	\$25,181	\$20,133	\$40,370	\$0	\$0
5000 CAPITAL EXPENDITURES	\$8,302	\$12,664	\$6,881	\$0	\$0
TOTAL, OBJECT OF EXPENSE	\$34,478	\$33,489	\$47,251	\$0	\$0
Method of Financing:					
1 General Revenue Fund	\$34,478	\$33,489	\$47,251	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)	\$34,478	\$33,489	\$47,251	\$0	\$0
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)				\$0	\$0
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)	\$34,478	\$33,489	\$47,251	\$0	\$0
FULL TIME EQUIVALENT POSITIONS:	0.0	0.0	0.0	0.0	0.0

STRATEGY DESCRIPTION AND JUSTIFICATION:

735 Midwestern State University

OBJECTIVE: STRATEGY:	3 Comprehensive Research Fund1 Comprehensive Research Fund			Service Categori Service: 21	es: Income: A.2	Age: B.3
CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023

The Texas Comprehensive Research Fund provides funding to promote increased research capacity at eligible general academic teaching institutions including those other than The University of Texas at Austin, Texas A&M University or any institution designated as an emerging research university under the Higher Education Coordinating Board's (THECB) accountability system.

Funding is to be expended for the support and maintenance of educational and general activities, including research and student services that promote increased research capacity.

A legislatively determined amount of funding is allocated based on the average amount of restricted research funds expended by each institution per year for the three preceding state fiscal years as reported to THECB.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

STRATEGY BIENNIAI	<u>L TOTAL - ALL FUNDS</u>	BIENNIAL	EXPLAN	ATION OF BIENNIAL CHANGE
Base Spending (Est 2020 + Bud 2021)	Baseline Request (BL 2022 + BL 2023)	CHANGE	\$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
\$80,740	\$0	\$(80,740)	\$(80,740)	2022 - 2023 amounts are not determined by the institution.
			\$(80,740)	Total of Explanation of Biennial Change

SUMMARY TOTALS:

OBJECTS OF EXPENSE:	\$27,738,186	\$26,998,008	\$25,554,269	\$9,406,618	\$9,590,155
METHODS OF FINANCE (INCLUDING RIDERS):				\$9,406,618	\$9,590,155
METHODS OF FINANCE (EXCLUDING RIDERS):	\$27,738,186	\$26,998,008	\$25,554,269	\$9,406,618	\$9,590,155
FULL TIME EQUIVALENT POSITIONS:	322.3	321.2	319.8	333.0	338.0

3.A.1. PROGRAM-LEVEL REQUEST SCHEDULE

87th Regular Session, Agency Submission, Version 1

Agency (Code: 735	Agency:	Midwestern State University		Pre	epared By:	An	na Daugherty	/						
Date:	October 2, 2020	Program					F	Requested	R	equested	Bi	ennial Total		Biennial Diffe	erence
Strategy	Strategy Name	Priority	Program Name	Legal Authority	20	20-21 Base		2022		2023		2022-23		\$	%
A.1.1	Operations Support	1	Formula Funding - Instruction and Operations Support	Education Code, Ch. 103	\$	27,290,500	\$	-	\$	-	\$	-	\$	(27,290,500)	-100.0%
A.1.2	Teaching Experience Supplement	1	Formula Funding - Teaching Experience Supplement	Education Code, Ch. 103	\$	1,337,778	\$	-	\$	-	\$	-	\$	(1,337,778)	-100.0%
A.1.3	Staff Group Insurance Premium	4	Staff Group Insurance	Insurance Code, Ch. 1551	\$	3,419,168	\$	1,962,333	\$	2,133,696	\$	4,096,029	\$	676,861	19.8%
A.1.4	Workers' Compensation Insurance	7	Workers' Compensation Insurance	Labor Code, Sec. 503.01	\$	87,458	\$	28,720	\$	28,719	\$	57,439	\$	(30,019)	-34.3%
A.1.5	Texas Public Education Grants	5	Texas Public Education Grants	Education Code, Sec. 56.031	\$	2,512,418	\$	1,092,779	\$	1,103,706	\$	2,196,485	\$	(315,933)	-12.6%
B.1.1	Educational and General Space Support	1	Formula Funding - Educational and General Space Support	Education Code, Ch. 103	\$	1,549,330	\$	-	\$	-	\$	-	\$	(1,549,330)	-100.0%
B.1.2	Tuition Revenue Bond Retirement	2	Tuition Revenue Bond Retirement	Education Code, Ch. 55	\$	10,303,400	\$	6,188,100	\$	8,291,413	\$	14,479,513	\$	4,176,113	40.5%
B.1.3	Small Institution Supplement	1	Formula Funding - Small Institution Supplement	Education Code, Ch. 103	\$	2,169,790	\$	-	\$	-	\$	-	\$	(2,169,790)	-100.0%
0.4.4		0		STATE: Education Code, Ch. 103 FEDERAL: 13 CFR Ch. 1, Sec.	۴	400.005	¢	02.200	¢	02 200	¢	400 500	¢	20 502	40,40/
C.1.1	Small Business Development	8	Small Business Development	130.200	\$	166,005	\$	93,299	Ф	93,299	\$	186,598	Ф	20,593	12.4%
C.2.1	Institutional Enhancement	3	Instruction and Operations Support	Education Code, Ch. 103	\$	3,635,690	\$	1,728,887	\$	1,728,885	\$	3,457,772	\$	(177,918)	-4.9%
C.5.1	Exceptional Item Request	6	Restoration of 5% Biennial Reduction	Education Code, Ch. 103	\$	-	\$	97,315	\$	97,314	\$	194,629	\$	194,629	
D.1.1	Comprehensive Research Fund	9	Comprehensive Research Fund	Education Code, Ch. 62.091	\$	80,740	\$	-	\$	-	\$	-	\$	(80,740)	-100.0%

Program Prioritization:

Formula funded programs are the top priority for mission-centric operating support, followed by TBR Retirement funding to meet debt service obligations to bond holders. Non-formula support for Institutional Enhancement is the third priority, followed by Staff Group Insurance, critical TPEG student aid, restoration of the 5% Biennial Reduction, Workers' Compensation coverage, the impactful Small Business Development funds, and important Comprehensive Research funds complete the order of program priorities at Midwestern State University.

3.B. Rider Revisions and Additions Request

Agency Code:	Agency Name:		Prepared By:	Date:	Request Level:
735 Midwestern State University		State University	Anna Daugherty	8/24/2020	Baseline
Current Rider Number	Page Number in 2020–21 GAA		Proposed Rider Langu	age	
4	III-135	2021 in the Midwe beginning Septem	Special Mineral Fund. The balance of funds estern State University Special Mineral Fund Ne ober 1, 2021 deposited to that fund are hereby erations of the university. Mineral Funds are est ar 2023.	 b. 412, and any incom appropriated to Midwe 	e during the biennium estern State University

3.C. Rider Appropriations and Unexpended Balances Request

87th Regular Session, Agency Submission, Version 1

Automated Budget and Evaluation System of Texas (ABEST)

Agency Code: 735 Midwestern State University

RIDER STRATEGY	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
4 1 Mineral Fund 2-1-1 E&G SPACE SUPPORT	\$2,204	\$11,060	\$1,832	\$0	\$0
OBJECT OF EXPENSE:					
2004 UTILITIES	\$2,204	\$11,060	\$1,832	\$0	\$0
Total, Object of Expense	\$2,204	\$11,060	\$1,832	\$0	\$0
METHOD OF FINANCING:					
412 Midwestern Univ-spec Min, estimated	\$2,204	\$11,060	\$1,832	\$0	\$0
Total, Method of Financing	\$2,204	\$11,060	\$1,832	\$0	\$0

Description/Justification for continuation of existing riders or proposed new rider

The balance of funds on hand for the year ending August 31, 2021 in the Midwestern State University Special Mineral Funds No. 412, and any income during the biennium beginning September 1, 2021 deposited to that fund are appropriated in the funds above to Midwestern State University for the general operations of the university.

3.C. Rider Appropriations and Unexpended Balances Request 87th Regular Session, Agency Submission, Version 1

Automated Budget and Evaluation System of Texas (ABEST)

Agency Code: 735 Midwestern State University

RIDER	STRATEGY	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
SUMMARY:						
OBJECT OF EXP	ENSE TOTAL	\$2,204	\$11,060	\$1,832	\$0	\$0
METHOD OF FIN	ANCING TOTAL	\$2,204	\$11,060	\$1,832	\$0	\$0

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Automated Budget and Evaluation System of Texas (ABEST)

Agency code: 735 Agency name:		
Midwestern State University		
CODE DESCRIPTION	Excp 2022	Excp 2023
Item Name: Bolin Hall Renovation and Deferred Infrastructure Updates		
Item Priority: 1		
IT Component: No		
Anticipated Out-year Costs: Yes		
Involve Contracts > \$50,000: No		
Includes Funding for the Following Strategy or Strategies: 02-01-02 Tuition Revenue Bond Retirement		
BJECTS OF EXPENSE:		
2008 DEBT SERVICE	1,687,500	3,789,563
TOTAL, OBJECT OF EXPENSE	\$1,687,500	\$3,789,563
IETHOD OF FINANCING:		
1 General Revenue Fund	1,687,500	3,789,563
TOTAL, METHOD OF FINANCING	\$1,687,500	\$3,789,563

DESCRIPTION / JUSTIFICATION:

Bolin Science Hall is the primary basic sciences building on the MSU Texas campus and currently houses the Biology, Chemistry, Clinical Laboratory Science, Computer Science, Environmental Science, Geosciences, and Mathematics departments. The 93,494 gross square ft. (GSF) Bolin Science Hall was built in 1966 and was partially renovated in 1997, but there have been no significant modifications since that time. As the popularity and demand for our growing expertise in the physical and geological sciences increases, these spaces are becoming over-utilized and under-resourced. The building lacks clearly demarcated areas of arrival/reception, student gathering spaces, scientific storage and preparation spaces, and right-sized classrooms with contemporary teaching and learning technology.

As part of this project, critical infrastructure upgrades are needed to support additional space that is added to the campus. Many of the university's infrastructure and utility support facilities were built 60 or more years ago. While the university has regularly repaired and upgraded the facilities on a systematic basis, several items are beyond the funding currently available to the institution. These upgrades include the following: 1) replacement of two aged cooling towers and expansion of the university's Central Plant with two new boilers to provide redundancy of operations and increased capacity for the campus; 2) reinforcement of the university's 60-year-old utility tunnels that are severely deteriorated; 3) dredging of the campus lake to remove 20 years of accumulated silt, which would restore the quality and health of the water for wildlife, and promote student research and recreational opportunities; and 4) relocate 2000 linear feet of a main city sewer line that runs under university buildings. Because the university erected buildings on top of the sewer line after it was built, the university is responsible for any repairs or change in the location of the line.

EXTERNAL/INTERNAL FACTORS:

Major accomplishments to date and expected over the next two years:

-Expand and renovate the 55 year old Bolin Science Hall. The cost totals \$36,000,000.

-The MSU Texas Central Plant is currently running at capacity without redundancy. The cost is \$3,000,000 to expand Central Plant by 5,000 sq. ft., add two boilers, and replace

87th Regular Session, Agency Submission, Version 1

Automated Budget and Evaluation System of Texas (ABEST)

Agency code: 735 Agency name:

Midwestern State University

CODE DESCRIPTION

Excp 2022 Excp 2023

two aged cooling towers.

-The utility tunnels on campus are 60 years old and beginning to fail. The university has 6,300 linear feet of tunnel with half in poor condition. The cost to repair is \$5,500,000. -A city main 21" sewer line runs under several university buildings and a parking lot. The 1950's line is showing signs of aging and breakage. To prevent a major sewer line break/shutdown, the university requests to move the 2000' line to a more accessible location. South campus also needs to be connected to city sewer. The cost is \$1,500,000. -Sikes Lake is an important campus space for student research and recreation. 20 years of accumulated silt needs to be removed to restore the quality and health of the water for wildlife and campus community usage. The cost estimate is \$4,000,000.

Year established and funding source prior to receiving special item funding: 2022. No funding prior to exceptional item funding.

Formula funding: N/A

Non-general revenue sources of funding: N/A

Consequences of not funding: Without this funding, Bolin Science Hall laboratories and classrooms will not provide the contemporary teaching-learning environment to support the high-quality education students have come to expect. Ageing infrastructure will continue to cause inefficient use of utilities on campus as well as pose an ongoing risk to possible unplanned disruption to heating and cooling. By not dredging Sikes Lake, the silt will continue to accumulate to a level that will no longer sustain wildlife or provide student research opportunities in water ecology and safety.

PCLS TRACKING KEY:

DESCRIPTION OF ANTICIPATED OUT-YEAR COSTS :

Tuition Revenue Bond, \$50,000,000 20 years at 4.5% interest rate, semiannual payments.

ESTIMATED ANTICIPATED OUT-YEAR COSTS FOR ITEM:

2024	2025	2026
\$3,792,000	\$3,791,063	\$3,791,638

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Automated Budget and Evaluation System of Texas (ABEST)

Agency code: 735	Agency name:		
	Midwestern State University		
CODE DESCRIPTION		Excp 2022	Excp 2023
	Item Name: Restoration of 5% Biennial Reduction		
	Item Priority: 2		
	IT Component: No		
	Anticipated Out-year Costs: No		
	Involve Contracts > \$50,000: No		
Includes Funding for the I	Following Strategy or Strategies: 03-05-01 Exceptional Item Request		
OBJECTS OF EXPENSE: 1001 SALARIES ANI	D WAGES	97,315	97,314
			57,511
TOTAL, OBJECT O	DF EXPENSE	\$97,315	\$97,314
METHOD OF FINANCING:			
1 General Reven	ue Fund	97,315	97,314
TOTAL, METHOD	OF FINANCING	\$97,315	\$97,314
FULL-TIME EQUIVALENT POSIT	FIONS (FTE):	1.50	1.50

DESCRIPTION / JUSTIFICATION:

Midwestern State University has over time worked to implement cost saving measures while at the same time maintaining the quality of education for our students. The reduction of five percent in the 2020-2021 appropriation resulted in the lowering of operational budgets that may have a broad and negative impact on our academic environment. Without the restoration of these funds, the university may be required to make faculty and staff reductions as well as examine the need to reduce academic offerings. Programs and a myriad of student services would also be limited. It would become more difficult for students to graduate on time as academic support services and the range of courses offered would diminish. Since tuition increases would likely be required to offset this decrease in state support, most significantly affected would be those for whom college is the biggest financial challenge. These first-generation, economically disadvantaged students make up a growing percentage of the citizens who will shape our state's future. It is not possible, nor is it desirable, that the students of MSU Texas bear the burden of balancing the university's budget through higher tuition or face the significant reduction in the quality of education additional appropriations reductions would create.

EXTERNAL/INTERNAL FACTORS:

Major accomplishments to date and expected over the next two years: Funds will be used to assist with the instructional support of students.

Year established and funding source prior to receiving special item funding: 2022. Fiscal year 2020 and 2021 general appropriation.

Formula funding: n/a

Non-general revenue sources of funding: n/a

Consequences of not funding: Without the restoration of these funds, the university may be required to make faculty and staff reductions as well as examine the need to reduce academic offerings. Programs and a myriad of student services would also be limited. It would become more difficult for students to graduate on time as academic support services and the range of courses offered would diminish. Since tuition increases would likely be required to offset this decrease in state support, most significantly affected would be those for whom college is the biggest financial challenge. These first-generation, economically disadvantaged students make up a growing percentage of

87th Regular Session, Agency Submission, Version 1

Automated Budget and Evaluation System of Texas (ABEST)

Agency co	ode: 735	Agency name:			
		Ν	Aidwestern State University		
CODE	DESCRIPTION			Ехср 2022	Excp 2023
the citizens v	who will shape our state's futu	re.			
PCLS TRA	CKING KEY:				

4.B. Exceptional Items Strategy Allocation Schedule

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Automated Budget and Evaluation System of Texas (ABEST)

Agency code: 735

Agency name: Midwestern State University

Code Description			Excp 2022	Excp 2023
Item Name:	Bolin Hall Renov	vation and Deferred Infrastructure Update	es	
Allocation to Strategy:	2-1-2	Tuition Revenue Bond Retirement		
OBJECTS OF EXPENSE:				
2008 DEBT S	SERVICE		1,687,500	3,789,563
TOTAL, OBJECT OF EXPENSE			\$1,687,500	\$3,789,563
METHOD OF FINANCING:				
1 General R	evenue Fund		1,687,500	3,789,563
OTAL, METHOD OF FINANCING		\$1,687,500	\$3,789,563	

4.B. Exceptional Items Strategy Allocation Schedule

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Automated Budget and Evaluation System of Texas (ABEST)

Agency code: 735

Agency name: Midwestern State University

Code Description			Excp 2022	Excp 2023
Item Name: Re	storation of 5%	6 Biennial Reduction		
Allocation to Strategy:	3-5-1	Exceptional Item Request		
OBJECTS OF EXPENSE:				
1001 SALARIES AND	WAGES		97,315	97,314
TOTAL, OBJECT OF EXPENSE			\$97,315	\$97,314
METHOD OF FINANCING:				
1 General Revenue Fu	nd		97,315	97,314
TOTAL, METHOD OF FINANCING			\$97,315	\$97,314
FULL-TIME EQUIVALENT POSITIONS (FT	E):		1.5	1.5

4.C. Exceptional Items Strategy Request 87th Regular Session, Agency Submission, Version 1

Automated Budget and Evaluation System of Texas (ABEST)

Agency Code:	735	Agency name:	Midwestern State University			
GOAL:	2 Provide Infrastructure	Support				
OBJECTIVE:	1 Provide Operation and	Maintenance of E&G Space		Service Categories:		
STRATEGY:	2 Tuition Revenue Bond	Retirement		Service: 10 Income:	A.2 Age:	B.3
CODE DESCRII	PTION			Excp 2022		Excp 2023
OBJECTS OF EX	KPENSE:					
2008 DEBT S	SERVICE			1,687,500		3,789,563
Total, C	Objects of Expense			\$1,687,500		\$3,789,563
METHOD OF FI	NANCING:					
1 General	l Revenue Fund			1,687,500		3,789,563
Total, N	Method of Finance			\$1,687,500		\$3,789,563
EXCEPTIONAL	ITEM(S) INCLUDED IN STR	ATEGY:				

Bolin Hall Renovation and Deferred Infrastructure Updates
4.C. Exceptional Items Strategy Request 87th Regular Session, Agency Submission, Version 1

Automated Budget and Evaluation System of Texas (ABEST)

Agency Code:	735	Agency name:	Midwestern State University		
GOAL:	3 Provide Non-formula Support				
OBJECTIVE:	5 EXCEPTONAL ITEM REQUEST			Service Categories:	
STRATEGY:	1 Exceptional Item Request			Service: 19 Income: A.2 A	.ge: B.3
CODE DESCRI	PTION			Ехср 2022	Excp 2023
OBJECTS OF E	XPENSE:				
1001 SALAI	RIES AND WAGES			97,315	97,314
Total,	Objects of Expense			\$97,315	\$97,314
METHOD OF FI	NANCING:				
1 Genera	l Revenue Fund			97,315	97,314
Total,	Method of Finance			\$97,315	\$97,314
	UIVALENT POSITIONS (FTE):			1.5	1.5

EXCEPTIONAL ITEM(S) INCLUDED IN STRATEGY:

Restoration of 5% Biennial Reduction

6.A. Historically Underutilized Business Supporting Schedule

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Automated Budget and Evaluation System of Texas (ABEST)

Agency Code: 735 Agency: Midwestern State University

COMPARISON TO STATEWIDE HUB PROCUREMENT GOALS

A. Fiscal Year - HUB Expenditure Information

						Total					Total
Statewide	Procurement		HUB E	HUB Expenditures FY 2018		Expenditures	i	HUB Ex	penditures F	<u>Y 2019</u>	Expenditures
HUB Goals	Category	% Goal	% Actual	Diff	Actual \$	FY 2018	% Goal	% Actual	Diff	Actual \$	FY 2019
11.2%	Heavy Construction	11.2 %	71.5%	60.3%	\$28,752	\$40,240	11.2 %	2.4%	-8.8%	\$1,844	\$77,918
21.1%	Building Construction	21.1 %	7.0%	-14.1%	\$1,275,209	\$18,148,498	21.1 %	3.1%	-18.0%	\$825,734	\$26,544,285
32.9%	Special Trade	32.9 %	6.9%	-26.0%	\$81,563	\$1,175,208	32.9 %	5.4%	-27.5%	\$38,669	\$722,603
23.7%	Professional Services	23.7 %	18.2%	-5.5%	\$158,115	\$868,125	23.7 %	14.1%	-9.6%	\$80,418	\$568,834
26.0%	Other Services	26.0 %	3.1%	-22.9%	\$171,679	\$5,483,052	26.0 %	0.2%	-25.8%	\$7,550	\$4,900,116
21.1%	Commodities	21.1 %	15.0%	-6.1%	\$922,178	\$6,148,580	21.1 %	14.9%	-6.2%	\$926,398	\$6,213,423
	Total Expenditures		8.3%		\$2,637,496	\$31,863,703		4.8%		\$1,880,613	\$39,027,179

B. Assessment of Fiscal Year - Efforts to Meet HUB Procurement Goals

Attainment:

Midwestern State University tried diligently to attain the statewide HUB procurement goals for FY 2018 & 2019. The goal was exceeded for Heavy Construction in FY 2018, but other categories were not achieved given factors noted below.

Applicability:

N/A

Factors Affecting Attainment:

There are very few HUBS in the Wichita Falls area. However, there is intentional and continuous effort being made in all categories. Unfortunately, local vendors commonly used in the past for construction and commodities no longer are listed as HUB vendors. This has negatively impacted the level of HUB expenditures in this reporting period.

"Good-Faith" Efforts:

Midwestern State University made the following good faith efforts to comply with statewide HUB procurement goals:

- * Training is ongoing within the university community, to educate and make available HUB information, and promote involvement in university purchases.
- * New purchasing staff are required to learn the HUB program and to intentionally promote HUB vendors wherever possible as appropriate.
- * All HUB firms are involved in our bidding processes. We actively search for HUB firms/companies as part of the procurement process.
- * To encourage participation in the procurement process, HUB's on and off the CMBL are notified of any bid request.
- * Every effort is made to meet goals for construction type contracts.

87th Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST)

Agency code: 735 Agency name: Midwestern State University

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
OBJECTS	OF EXPENSE					
1001	SALARIES AND WAGES	\$0	\$11,497	\$35,272	\$0	\$0
2001	PROFESSIONAL FEES AND SERVICES	\$0	\$111,071	\$0	\$0	\$0
2003	CONSUMABLE SUPPLIES	\$0	\$271,861	\$99,728	\$0	\$0
4000	GRANTS	\$0	\$2,206,937	\$0	\$0	\$0
5000	CAPITAL EXPENDITURES	\$0	\$18,736	\$0	\$0	\$0
TOTAL, O	BJECTS OF EXPENSE	\$0	\$2,620,102	\$135,000	\$0	\$0
METHOD	OF FINANCING					
325	CORONAVIRUS RELIEF FUND					
	CFDA 84.425.119, COV19 Education Stabilization Fund	\$0	\$2,620,102	\$135,000	\$0	\$0
	Subtotal, MOF (Federal Funds)	\$0	\$2,620,102	\$135,000	\$0	\$0
TOTAL, M	1ETHOD OF FINANCE	\$0	\$2,620,102	\$135,000	\$0	\$0
FULL-TIN	<i>IE-EQUIVALENT POSITIONS</i>	0.0	0.2	0.6	0.0	0.0

NO FUNDS WERE PASSED THROUGH TO LOCAL ENTITIES

NO FUNDS WERE PASSED THROUGH TO OTHER STATE AGENCIES OR INSTITUTIONS OF HIGHER EDUCATION

87th Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST)

Agency code:	735	Agency name:	Midwestern State University					
CODE	DESCRIP	TION		Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023

USE OF HOMELAND SECURITY FUNDS

Midwestern State University responded to the COVID-19 emergency through immediate planning and pivoting from on-campus to on-line modality of teaching and learning for approximately 6,000 students. Of the 1,800 residential students, all were required to move home unless home was the university campus, which was the case for 163 students. Pro-rated room and board refunds were made to students forced to leave campus due to the pandemic. The university was reimbursed over \$1.7M from the CARES Act for this substantial loss of revenue during the spring semester.

Faculty were required to move course materials online, while the Distance Education Staff worked around the clock to create course shells, transfer teaching materials online, and address problems for both students and faculty who were suddenly reliant entirely on technology for teaching and learning. An additional FTE was added to support this effort and increased demand for distance education on campus.

Additional investments in classroom technology were necessary to enable synchronous learning in the fall semester that will be coupled with our existing learning management software system. The use of multiple teaching modalities will allow flexibility for both faculty and students while enhancing the safety of the campus community through social distancing and limits on group gatherings. Additional sanitization supplies and equipment have also been necessary due to increased demands for campus cleaning. The purchase of personal protective equipment (PPE) and additional campus signage has also enhanced campus safety in preparation for the fall semester.

Funds Passed through to Local Entities

87th Regular Session, Agency Submission, Version 1

Automated Budget and Evaluation System of Texas (ABEST)

Agency code:	735	Agency name:	Midwestern State University					
CODE	DESCRI	PTION		Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023

Funds Passed through to State Agencies

87th Regular Session, Agency Submission, Version 1

Automated Budget and Evaluation System of Texas (ABEST)

Agency code:	735	Agency name:	Midwestern State University					
CODE	DESCR	IPTION		Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023

Midwestern State University (735) Estimated Funds Outside the Institution's Bill Pattern

2020-21 and 2022-23 Biennia

				2020-21 Bie	enniu	ım					2022-23 Bi	enniur	n	
		FY 2020		FY 2021		Biennium	Percent		FY 2022		FY 2023		Biennium	Percent
		Revenue		Revenue		<u>Total</u>	of Total		Revenue		Revenue		<u>Total</u>	<u>of Total</u>
APPROPRIATED SOURCES INSIDE THE BILL PATTERN	ć	20 745 500	ć	20 6 40 4 60	ć	44 204 750	10.00/	ć	20 6 40 4 60	ć	20 640 460	÷	44 200 220	40.20/
State Appropriations (excluding HEGI & State Paid Fringes)	\$	20,745,590	\$	20,649,160	\$	41,394,750	18.6%	\$	20,649,160	\$	20,649,160	\$	41,298,320	18.3%
Tuition and Fees (net of Discounts and Allowances)		5,109,037		4,853,585		9,962,622	4.5% 0.0%		4,877,853 37,970		4,902,242 39,869		9,780,095 77,839	4.3% 0.0%
Endowment and Interest Income		34,440 300		36,162 300		70,602 600	0.0%		37,970		300		600	0.0%
Sales and Services of Educational Activities (net)		500		500		600	0.0%		500		500		600	0.0%
Sales and Services of Hospitals (net) Other Income		- 3,535		- 3,535		- 7,070	0.0%		- 3,535		- 3,535		- 7,070	0.0%
Total		25,892,902		25,542,742		51,435,644	23.1%		25,568,818		25,595,106		51,163,924	22.7%
Total		23,832,302		23,342,742		51,455,044	23.170		25,508,818		23,333,100		51,105,524	22.770
APPROPRIATED SOURCES OUTSIDE THE BILL PATTERN														
State Appropriations (HEGI & State Paid Fringes)	\$	6,415,598	\$	6,470,557	\$	12,886,155	5.8%	\$	6,794,085	\$	7,133,789	\$	13,927,874	6.2%
Higher Education Assistance Funds		5,061,412		4,933,200		9,994,612	4.5%		4,933,200		4,933,200		9,866,400	4.4%
Available University Fund		-		-		-			-		-		-	
State Grants and Contracts		31,844		31,844		63,688	0.0%		32,000		32,500		64,500	0.0%
Total		11,508,854		11,435,601		22,944,455	10.3%		11,759,285		12,099,489		23,858,774	10.6%
NON-APPROPRIATED SOURCES														
Tuition and Fees (net of Discounts and Allowances)	Ś	28,878,898	\$	28,301,320	\$	57,180,219	25.7%	Ś	28,725,840	\$	29,156,728	\$	57,882,568	25.7%
Federal Grants and Contracts	Ŷ	16,488,047	Ŷ	13,057,752	Ŷ	29,545,799	13.3%	Ŷ	12,842,769	Ŷ	13,099,624	Ŷ	25,942,393	11.5%
State Grants and Contracts		4,514,077		4,559,218		9,073,294	4.1%		4,604,810		4,650,858		9,255,668	4.1%
Local Government Grants and Contracts		2,954,935		2,984,484		5,939,419	2.7%		3,014,329		3,044,472		6,058,801	2.7%
Private Gifts and Grants		5,419,918		5,528,316		10,948,234	4.9%		5,638,883		5,751,660		11,390,543	5.1%
Endowment and Interest Income		2,508,969		2,534,058		5,043,027	2.3%		2,559,399		2,584,993		5,144,392	2.3%
Sales and Services of Educational Activities (net)		393,062		1,500,000		1,893,062	0.8%		1,515,000		1,530,150		3,045,150	1.4%
Sales and Services of Hospitals (net)		-		-		-			-		-		-	
Professional Fees (net)		-		-		-			-		-		-	
Auxiliary Enterprises (net)		11,294,680		13,500,000		24,794,680	11.1%		13,635,000		13,771,350		27,406,350	12.2%
Other Income		2,002,690		2,022,716		4,025,406	1.8%		2,042,944		2,063,373		4,106,317	1.8%
Total		74,455,275		73,987,865		148,443,140	66.6%		74,578,973		75,653,208		150,232,181	66.7%
TOTAL SOURCES	\$	111,857,030	\$	110,966,208	\$	222,823,239	100.0%	\$	111,907,076	\$	113,347,803	\$	225,254,878	100.0%

6.L. Document Production Standards

Agency Code:	Agency Name:	Prepared By:	
735	Midwestern State University	Valarie Maxwell	
Docun	nented Production Standards Strategies	Estimated 2020	Budgeted 2021
1. 2. 3. 4.		\$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0
Total, All Strategies Total Estimated Pap	er Volume Reduced	\$0 -	\$0 -

Summary of Savings Due to Improved Document Production Standards

Description:

Chapter 2052 of the Government Code (State Agency Reports and Publications) addresses similar issues as the rider provision. Midwestern State University has been following the statutory requirements in this chapter since they were enacted; there are no cost savings for this biennium.

8. Summary of Requests for Facilities-Related Projects

87th Regular Session, Agency Submission, Version 1

Agency Code:	Agency: Midwes	tern State University	Prepared by: A	nna Daugherty											
Date: Oc	ctober 19, 2020							Amount	Requested						
				Project	Category					Can this		Value of	Estimated	Debt	
	Capital						2022-23			project be	Requested	Existing	Debt Service	Service	Debt Service
Project	Expenditure		New	Health and	Deferred		Total Amount	MOF	MOF	partially	in Prior	Capital	(If	MOF	MOF
ID #	Category	Project Description	Construction	Safety	Maintenance	Maintenance	Requested	Code #	Requested	funded?	Session?	Projects	Applicable)	Code #	Requested
1	Construction of	Bolin Science Hall is the primary science	\$ 38,790,000	\$ 210,000	\$ 11,000,000		\$ 50,000,000	001	Tuition	Yes	No		Total	001	General
	Buildings/Repair	building for the Biology, Chemistry, Clinical							Revenue				\$5,447,063.		Revenue
	and Rehab of	Laboratory Science, Computer Science,							Bond						
	Bldg and	Environmental Science, Geosciences, and											FY22		
	Facilities	Mathematics departments. Built in 1966, the											\$1,687,500		
		facility was partially renovated in 1997, but											FY23		
		there have been no significant modifications											\$3,789,563		
		since. It contains lecture halls, classrooms,													
		teaching, research and computer labs,													
		conference rooms, specimen storage, and													
		offices. The building lacks clear areas of													
		arrival/reception, student gathering spaces,													
		storage and prep spaces, and right-sized													
		classrooms with current technology. As part													
		of this project, critical infrastructure													
		upgrades are needed. Many of the support													
		facilities were built several decades ago.													
		These items include expansion of the Central													
		Plant, two new boilers to provide redundancy													
		and capacity, and replacement of two aged													
		cooling towers; reinforcement of 3000 linear													
		feet of old utility tunnels; funding to													
		permanently re-route 2000 linear feet of a													
		main sewer line that runs under university													
	1	facilities; and dredging of Sikes Lake to													
	1	promote student research and recreation											1		
		opportunities.													
													1		

Schedule 1A: Other Educational and General Income

87th Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST)

	735 Midwestern S	State University			
	Act 2019	Act 2020	Bud 2021	Est 2022	Est 2023
Gross Tuition					
Gross Resident Tuition	6,517,261	6,440,119	6,111,754	6,127,033	6,142,351
Gross Non-Resident Tuition	7,375,537	6,106,959	4,974,416	4,970,685	4,966,957
Gross Tuition	13,892,798	12,547,078	11,086,170	11,097,718	11,109,308
Less: Resident Waivers and Exemptions (excludes Hazlewood)	(147,406)	(100,213)	(131,530)	(132,845)	(134,173)
Less: Non-Resident Waivers and Exemptions	(5,928,172)	(4,934,934)	(4,504,405)	(4,549,449)	(4,594,943)
Less: Hazlewood Exemptions	(387,291)	(368,246)	(329,593)	(332,889)	(336,218)
Less: Board Authorized Tuition Increases (TX. Educ. Code Ann. Sec. 54.008)	(464,940)	(454,022)	(452,500)	(460,000)	(465,000)
Less: Tuition increases charged to doctoral students with hours in excess of 100 (TX. Educ. Code Ann. Sec. 54.012)	0	0	0	0	0
Less: Tuition increases charged to undergraduate students with excessive hours above degree requirements. (TX. Educ. Code Ann. Sec. 61.0595)	0	0	0	0	0
Less: Tuition rebates for certain undergraduates (TX. Educ. Code Ann. Sec. 54.0065)	(133,000)	(120,000)	(122,000)	(122,000)	(122,000)
Plus: Tuition waived for Students 55 Years or Older (TX. Educ. Code Ann. Sec. 54.013)	0	0	0	0	0
Less: Tuition for repeated or excessive hours (TX. Educ. Code Ann. Sec. 54.014)	(255,122)	(260,176)	(270,419)	(275,522)	(275,522)
Plus: Tuition waived for Texas Grant Recipients (TX. Educ. Code Ann. Sec. 56.307)	0	0	0	0	0
Subtotal	6,576,867	6,309,487	5,275,723	5,225,013	5,181,452
Less: Transfer of funds for Texas Public Education Grants Program (Tex. Educ. Code Ann. Sec. 56c) and for Emergency Loans (Tex. Educ. Code Ann. Sec. 56d)	(984,027)	(1,430,459)	(1,081,959)	(1,092,779)	(1,103,706)
Less: Transfer of Funds (2%) for Physician/Dental Loans (Medical Schools)	0	0	0	0	0
Less: Statutory Tuition (Tx. Educ. Code Ann. Sec. 54.051) Set Aside for Doctoral Incentive Loan Repayment Program (Tx. Educ. Code Ann. Sec. 56.095) Less: Other Authorized Deduction	0	0	0	0	0
Net Tuition	5,592,840	4,879,028	4,193,764	4,132,234	4,077,746
Student Teaching Fees	0 79	0	0	0	0

Schedule 1A: Other Educational and General Income

87th Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST)

	735 Midwestern S	State University			
	Act 2019	Act 2020	Bud 2021	Est 2022	Est 2023
Special Course Fees	13,860	12,551	12,500	12,500	12,500
Laboratory Fees	36,850	41,028	37,000	35,000	35,000
Subtotal, Tuition and Fees (Formula Amounts for Health-Related Institutions)	5,643,550	4,932,607	4,243,264	4,179,734	4,125,246
OTHER INCOME					
Interest on General Funds:					
Local Funds in State Treasury	64,723	32,886	25,000	25,000	23,000
Funds in Local Depositories, e.g., local amounts	0	0	0	0	0
Other Income (Itemize)					
E&G Facilities Rental	750	1,505	1,000	1,000	1,000
Subtotal, Other Income	65,473	34,391	26,000	26,000	24,000
Subtotal, Other Educational and General Income	5,709,023	4,966,998	4,269,264	4,205,734	4,149,246
Less: O.A.S.I. Applicable to Educational and General Local Funds Payrolls	(294,843)	(287,658)	(294,966)	(309,779)	(325,336)
Less: Teachers Retirement System and ORP Proportionality for Educational and General Funds	(284,120)	(280,318)	(287,438)	(295,343)	(302,433)
Less: Staff Group Insurance Premiums	(1,652,362)	(1,604,434)	(1,814,734)	(1,962,333)	(2,133,696)
Total, Other Educational and General Income (Formula Amounts for General Academic Institutions)	3,477,698	2,794,588	1,872,126	1,638,279	1,387,781
Reconciliation to Summary of Request for FY 2019-2021:					
Plus: Transfer of Funds for Texas Public Education Grants Program and Physician Loans	984,027	1,430,459	1,081,959	1,092,779	1,103,706
Plus: Transfer of Funds 2% for Physician/Dental Loans (Medical Schools)	0	0	0	0	0
Plus: Transfer of Funds for Cancellation of Student Loans of Physicians	0	0	0	0	0
Plus: Organized Activities	0	0	0	0	0
Plus: Staff Group Insurance Premiums	1,652,362	1,604,434	1,814,734	1,962,333	2,133,696
Plus: Board-authorized Tuition Income	464,940	454,022	452,500	460,000	465,000
Plus: Tuition Increases Charged to Doctoral Students with Hours in Excess of 100	0	0	0	0	0

Schedule 1A: Other Educational and General Income

87th Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST)

	735 Midwestern S	tate University			
	Act 2019	Act 2020	Bud 2021	Est 2022	Est 2023
Plus: Tuition Increases Charged to Undergraduate Students with Excessive Hours above Degree Requirements (TX. Educ. Code Ann. Sec. 61.0595)	0	0	0	0	0
Plus: Tuition rebates for certain undergraduates (TX Educ.Code Ann. Sec. 54.0065)	133,000	120,000	122,000	122,000	122,000
Plus: Tuition for repeated or excessive hours (TX. Educ. Code Ann. Sec. 54.014)	255,122	260,176	270,419	275,522	275,522
Less: Tuition Waived for Students 55 Years or Older	0	0	0	0	0
Less: Tuition Waived for Texas Grant Recipients	0	0	0	0	0
Total, Other Educational and General Income Reported on Summary of Request	6,967,149	6,663,679	5,613,738	5,550,913	5,487,705

Schedule 2: Selected Educational, General and Other Funds

87th Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST)

	Act 2019	Act 2020	Bud 2021	Est 2022	Est 2023
General Revenue Transfers					
Transfer from Coordinating Board for Texas College Work Study Program (2019, 2020, 2021)	35,540	31,842	32,000	0	0
Transfer from Coordinating Board for Professional Nursing Shortage Reduction Program	0	0	0	0	0
Transfer of GR Group Insurance Premium from Comptroller (UT and TAMU Components only)	0	0	0	0	0
Less: Transfer to Other Institutions	0	0	0	0	0
Less: Transfer to Department of Health, Disproportionate Share - State-Owned Hospitals (2019, 2020, 2021)	0	0	0	0	0
Other (Itemize)					
Other: Fifth Year Accounting Scholarship	0	0	0	0	0
Texas Grants	4,122,372	4,425,788	4,900,000	0	0
B-on-Time Program	0	0	0	0	0
Texas Research Incentive Program	0	0	0	0	0
Less: Transfer to System Administration	0	0	0	0	0
GME Expansion	0	0	0	0	0
Subtotal, General Revenue Transfers	4,157,912	4,457,630	4,932,000	0	0
General Revenue HEF for Operating Expenses	0	0	0	0	0
Transfer from Available University Funds (UT, A&M and Prairie View A&M Only)	0	0	0	0	0
Other Additions (Itemize)					
Increase Capital Projects - Educational and General Funds	0	0	0	0	0
Transfer from Department of Health, Disproportionate Share - State-owned Hospitals (2019, 2020, 2021)	0	0	0	0	0
Transfers from Other Funds, e.g., Designated funds transferred for educational and general activities (Itemize)	0	0	0	0	0
Other (Itemize)					
Gross Designated Tuition (Sec. 54.0513)	19,408,273	19,571,483	19,078,002	19,268,700	19,461,000
Indirect Cost Recovery (Sec. 145.001(d))	245,590	187,526	195,000	194,000	193,000
Correctional Managed Care Contracts	0	0	0	0	0

Schedule 3A: Staff Group Insurance Data Elements (ERS) 87th Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST)

		E&G Enrollment	GR Enrollment	GR-D/OEGI Enrollment	Total E&G (Check)	Local Non-E&G
		E&G Enronment	GR Enronment	Emonment	Total E&G (Check)	Local Non-E&G
GR & GR-D Percentages						
GR %	78.59%					
GR-D/Other %	21.41%					
Total Percentage	100.00%					
FULL TIME ACTIVES						
1a Employee Only		194	152	42	194	194
2a Employee and Children		71	56	15	71	46
3a Employee and Spouse		53	42	11	53	50
4a Employee and Family		55	43	12	55	38
5a Eligible, Opt Out		0	0	0	0	6
6a Eligible, Not Enrolled		0	0	0	0	7
Total for This Section		373	293	80	373	341
PART TIME ACTIVES						
1b Employee Only		0	0	0	0	1
2b Employee and Children		0	0	0	0	0
3b Employee and Spouse		0	0	0	0	0
4b Employee and Family		0	0	0	0	0
5b Eligble, Opt Out		0	0	0	0	1
6b Eligible, Not Enrolled		0	0	0	0	0
Total for This Section		0	0	0	0	2
Total Active Enrollment		373	293	80	373	343

Schedule 3A: Staff Group Insurance Data Elements (ERS)

87th Regular Session, Agency Submission, Version 1

Automated Budget and Evaluation System of Texas (ABEST)

			GR-D/OEGI		
	E&G Enrollment	GR Enrollment	Enrollment	Total E&G (Check)	Local Non-E&G
FULL TIME RETIREES by ERS					
1c Employee Only	0	0	0	0	0
2c Employee and Children	0	0	0	0	0
3c Employee and Spouse	0	0	0	0	0
4c Employee and Family	0	0	0	0	0
5c Eligble, Opt Out	0	0	0	0	0
6c Eligible, Not Enrolled	0	0	0	0	0
Total for This Section	0	0	0	0	0
PART TIME RETIREES by ERS					
1d Employee Only	0	0	0	0	0
2d Employee and Children	0	0	0	0	0
3d Employee and Spouse	0	0	0	0	0
4d Employee and Family	0	0	0	0	0
5d Eligble, Opt Out	0	0	0	0	0
6d Eligible, Not Enrolled	0	0	0	0	0
Total for This Section	0	0	0	0	0
Total Retirees Enrollment	0	0	0	0	0
TOTAL FULL TIME ENROLLMENT					
1e Employee Only	194	152	42	194	194
2e Employee and Children	71	56	15	71	46
3e Employee and Spouse	53	42	11	53	50
4e Employee and Family	55	43	12	55	38
5e Eligble, Opt Out	0	0	0	0	6
6e Eligible, Not Enrolled	0	0	0	0	7
Total for This Section	373	293	80	373	341

Schedule 3A: Staff Group Insurance Data Elements (ERS)

87th Regular Session, Agency Submission, Version 1

Automated Budget and Evaluation System of Texas (ABEST)

			GR-D/OEGI		
	E&G Enrollment	GR Enrollment	Enrollment	Total E&G (Check)	Local Non-E&G
TOTAL ENROLLMENT					
1f Employee Only	194	152	42	194	195
2f Employee and Children	71	56	15	71	46
3f Employee and Spouse	53	42	11	53	50
4f Employee and Family	55	43	12	55	38
5f Eligble, Opt Out	0	0	0	0	7
6f Eligible, Not Enrolled	0	0	0	0	7
Total for This Section	373	293	80	373	343

Schedule 4: Computation of OASI

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Agency 735 Midwestern State University

	20	19	20	20	202	21	20	22	20	23
Proportionality Percentage Based on Comptroller Accounting Policy Statement #011, Exhibit 2	% to Total	Allocation of OASI								
General Revenue (% to Total)	78.5901	\$1,082,290	78.5900	\$1,055,912	78.5900	\$1,082,735	78.5900	\$1,137,110	78.5900	\$1,194,216
Other Educational and General Funds (% to Total)	21.4099	\$294,843	21.4100	\$287,658	21.4100	\$294,966	21.4100	\$309,779	21.4100	\$325,336
Health-Related Institutions Patient Income (% to Total)	0.0000	\$0	0.0000	\$0	0.0000	\$0	0.0000	\$0	0.0000	\$0
Grand Total, OASI (100%)	100.0000	\$1,377,133	100.0000	\$1,343,570	100.0000	\$1,377,701	100.0000	\$1,446,889	100.0000	\$1,519,552

Schedule 5: Calculation of Retirement Proportionality and ORP Differential

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Description	Act 2019	Act 2020	Bud 2021	Est 2022	Est 2023
Proportionality Amounts					
Gross Educational and General Payroll - Subject To TRS Retirement	11,324,265	858,668,777	8,804,818	8,901,000	8,970,000
Employer Contribution to TRS Retirement Programs	770,050	644,002	660,361	689,828	717,600
Gross Educational and General Payroll - Subject To ORP Retirement	8,439,364	1,080,025	10,336,091	10,449,000	10,530,000
Employer Contribution to ORP Retirement Programs	556,998	665,282	682,182	689,634	694,980
Proportionality Percentage					
General Revenue	78.5901 %	78.5900 %	78.5900 %	78.5900 %	78.5900 %
Other Educational and General Income	21.4099 %	21.4100 %	21.4100 %	21.4100 %	21.4100 %
Health-related Institutions Patient Income	0.0000 %	0.0000 %	0.0000 %	0.0000 %	0.0000 %
Proportional Contribution					
Other Educational and General Proportional Contribution (Other E&G percentage x Total Employer Contribution to Retirement Programs)	284,120	280,318	287,438	295,343	302,433
HRI Patient Income Proportional Contribution					
(HRI Patient Income percentage x Total Employer Contribution To Retirement Programs)	0	0	0	0	0
Differential					
Differential Percentage	1.9000 %	1.9000 %	1.9000 %	1.9000 %	1.9000 %
Gross Payroll Subject to Differential - Optional Retirement Program	899,789	873,847	861,341	851,400	858,000
Total Differential	17,096	16,603	16,365	16,177	16,302

Schedule 6: Constitutional Capital Funding

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	735 Midwestern State U	Iniversity			
Activity	Act 2019	Act 2020	Bud 2021	Est 2022	Est 2023
A. PUF Bond Proceeds Allocation	0	0	0	0	0
Project Allocation					
Library Acquisitions	0	0	0	0	0
Construction, Repairs and Renovations	0	0	0	0	0
Furnishings & Equipment	0	0	0	0	0
Computer Equipment & Infrastructure	0	0	0	0	0
Reserve for Future Consideration	0	0	0	0	0
Other (Itemize)					
B. HEF General Revenue Allocation	5,061,412	5,061,412	4,933,200	4,933,200	4,933,200
Project Allocation					
Library Acquisitions	551,377	548,838	580,000	580,000	580,000
Construction, Repairs and Renovations	1,629,936	1,969,484	1,400,075	1,200,000	1,200,000
Furnishings & Equipment	485,156	443,835	618,899	828,200	828,200
Computer Equipment & Infrastructure	830,294	526,392	925,800	925,000	925,000
Reserve for Future Consideration	0	0	0	0	0
HEF for Debt Service	1,564,649	1,572,863	1,408,426	1,400,000	1,400,000
Other (Itemize)					

Schedule 7: Personnel

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Automated Budget and Evaluation System of Texas (ABEST)

Agency code: 735	Agency name:	Midwestern State	University			
		Actual	Actual	Budgeted	Estimated	Estimated
Part A.						
FTE Postions						
Directly Appropriated Funds (Bill Pattern)						
Educational and General Funds Faculty Employees		189.5	187.3	185.8	188.0	192.0
Educational and General Funds Non-Faculty Employees		132.8	133.9	134.0	145.0	146.0
Subtotal, Directly Appropriated Funds		322.3	321.2	319.8	333.0	338.0
Non Appropriated Funds Employees		444.9	456.5	457.0	462.0	467.0
Subtotal, Other Funds & Non-Appropriated		444.9	456.5	457.0	462.0	467.0
GRAND TOTAL		767.2	777.7	776.8	795.0	805.0

Schedule 8A: Tuition Revenue Bond Projects

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	Agency	735 Midwestern State Univ	ersity	
Project Priority: 1	Project Code: 1	Tuition Revenue Bond Request \$ 50,000,000	Total Project Cost \$ 55,000,000	Cost Per Total Gross Square Feet \$ 400
Name of Proposed Facility: Bolin Science Hall & Infrastructure renovations	Project Type: Const, Repair & Reno			
Location of Facility: Wichita Falls, Texas	Type of Facility: New & Infrastructure			
Project Start Date: 09/01/2021	Project Completion Date: 08/31/2023			
	Net Assignable Square Feet in			
Gross Square Feet: 97,000	Project 58,200			

Project Description

Bolin Science Hall is the primary building for Biology, Chemistry, Clinical Laboratory Science, Computer Science, Environmental Science, Geosciences, and Mathematics. Built in 1966, and partially renovated in 1997, renovations will meet contemporary teaching and learning pedagogies, and student expectations, with a welcoming atrium, student gathering spaces, scientific storage and preparation spaces, and right-sized smart classrooms. Also, critical infrastructure upgrades are needed including: 1) replacement of two aged cooling towers and expansion of the university's Central Plant with two new boilers for redundancy of operations and increased capacity; 2) reinforcement of 3000 linear feet of 60-year-old utility tunnels; 3) relocation of a sewer line that runs under university buildings; and 4) dredging Sikes Lake to remove 20 years of accumulated silt, which will restore the quality and health of the water for wildlife, and promote student research and recreational opportunities.

Schedule 8B: Tuition Revenue Bond Issuance History

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Authorization Date	Authorization Amount	Issuance Date	Issuance Amount	Authorized Amount Outstanding as of 08/31/2020	Proposed Issuance Date for Outstanding Authorization	Proposed Issuance Amount for Outstanding Authorization
1998	\$9,860,000	Sep 1 1998	\$9,860,000			
		Subtotal	\$9,860,000	\$0		
2002	\$8,965,000	Jun 15 2002	\$8,965,000			
		Subtotal	\$8,965,000	\$0		
2006	\$10,400,000	Jul 30 2007	\$10,400,000			
		Subtotal	\$10,400,000	\$0		
2016	\$58,400,000	Sep 15 2016	\$58,400,000			
		Subtotal	\$58,400,000	\$0		

Schedule 8C: Tuition Revenue Bonds Request by Project

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Agency Code: 735

Agency Name: Midwestern State University

Project Name	Authorization Year	Estimated Final Payment Date	Requested Amount 2022	Requested Amount 2023
HVAC, Paving, and ADA Improvements	9/1/2002	12/1/2020	\$ -	\$ -
Renovation of DL Ligon Building and McCoy (Prev. Fowler) Engineering Building	9/1/2006	12/1/2027	\$ 747,750	\$ 750,000
Academic Expansion and Revitalization Project	9/1/2016	12/1/2035	\$ 3,752,850	\$ 3,751,850
			\$ 4,500,600	\$ 4,501,850

735 Midwestern State University

Bolin Science Hall Renovation and Deferred Infrastructure Updates

(1) Year Non-Formula Support Item First Funded:	2022
Year Non-Formula Support Item Established:	2022
Original Appropriation:	\$50,000,000

(2) Mission:

Bolin Science Hall is the primary building for the Biology, Chemistry, Clinical Laboratory Science, Computer Science, Environmental Science, Geosciences, and Mathematics departments. Built in 1966, and partially renovated in 1997, the facility is in need of renovation to meet contemporary teaching and learning pedagogies, and student expectations. The renovation will provide a welcoming atrium, student gathering spaces, critical scientific storage and preparation spaces, and right-sized smart classrooms. Critical infrastructure upgrades are also needed including: 1) replacement of two aged cooling towers and expansion of the university's Central Plant with two new boilers to provide redundancy of operations and increased capacity for the campus; 2) reinforcement of 3000 linear feet of 60-year-old utility tunnels; 3) relocation of a sewer line that runs under university buildings; and 4) dredging Sikes Lake to remove 20 years of accumulated silt, which will restore the quality and health of the water for wildlife, and promote student research and recreational opportunities.

(3) (a) Major Accomplishments to Date:

N/A

(3) (b) Major Accomplishments Expected During the Next 2 Years:

-Expand and renovate the 55 year old Bolin Science Building. The cost totals \$36,000,000.

-The MSU Texas Central Plant is currently running at capacity without redundancy. The cost is \$3,000,000 to expand Central Plant by 5,000 sq. ft., replace two aging cooling towers, and add two boilers.

-The utility tunnels on campus are over 60-years-old and beginning to fail. The university has 6,300 linear feet of tunnel with more than half in poor condition. The cost to repair is \$5,500,000.

-A city main 21" sewer line runs under several university buildings and a parking lot. The 1950's line is showing signs of aging and breakage. To prevent a major sewer line break/shutdown, the university requests to move the 2000' line to a more accessible location. South campus also needs to be connected to city sewer. The cost is \$1,500,000.

-Sikes Lake is an important campus space for student research and recreation. 20 years of accumulated silt needs to be removed to restore the quality and health of the water for wildlife and community use. The cost estimate is \$4,000,000.

(4) Funding Source Prior to Receiving Non-Formula Support Funding:

N/A

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(5) Formula Funding: N/A (6) Category: Instructional Support (7) Transitional Funding: N (8) Non-General Revenue Sources of Funding:

N/A

(9) Impact of Not Funding:

Without this funding, Bolin Science Hall laboratories and classrooms will not provide the contemporary teaching-learning environment to support the high-quality education students have come to expect. Ageing infrastructure will continue to cause inefficient use of utilities on campus as well as pose an ongoing risk to possible unplanned disruption to heating and cooling. By not dredging Sikes Lake, the silt will continue to accumulate to a level that will no longer sustain wildlife or provide student research opportunities in water ecology and safety.

(10) Non-Formula Support Needed on Permanent Basis/Discontinu

No

(11) Non-Formula Support Associated with Time Frame:

20 year bond

(12) Benchmarks:

Completion of items listed.

(13) Performance Reviews:

Completion of items listed.

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Institutional Enhancement			
(1) Year Non-Formula Support Item First Funded:	2000		

,		
Year Non-Fo	rmula Support Item Established:	2000
Original App	ropriation:	\$1,514,484

(2) Mission:

Institutional enhancement funds are used for faculty and staff salaries as well as various student retention efforts to address the goals of 60x30 goal of access and success.

(3) (a) Major Accomplishments to Date:

These funds have been integrated into the university's most fundamental and critical operations. They have been used to attract, hire, and retain faculty and staff committed to the mission of Midwestern State University.

(3) (b) Major Accomplishments Expected During the Next 2 Years:

Funds will be used to support faculty and staff as well as expand student retention efforts. The university continues to work toward increased graduation and retention rates.

(4) Funding Source Prior to Receiving Non-Formula Support Funding:

Funding was initially established through the Texas Legislature via special items of the university.

(5) Formula Funding:

None

(6) Category:

Institutional Enhancement

(7) Transitional Funding:

Ν

(8) Non-General Revenue Sources of Funding:

2019 - \$0 2020 - \$0 2021 - \$0

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(9) Impact of Not Funding:

Because these funds have been integrated into the university's operations, removal of the funds would severely affect the university's ability to provide core academic services to students.

(10) Non-Formula Support Needed on Permanent Basis/Discontinu

This funding has become part of MSU's base funding for faculty and staff salaries and there is no other methodology for formula or alternate funding.

(11) Non-Formula Support Associated with Time Frame:

N/A

(12) Benchmarks:

Again, this item was never intended to be picked up through the formula process, but was part of enhancing the institution's academic offerings.

(13) Performance Reviews:

This funding provides base resources for faculty salaries and retention efforts. MSU has been increasing its graduation and retention efforts for more than 15 years.

Schedule 9: Non-Formula Support

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estoration of Five Percent Biennial Reduction		
(1) Year Non-Formula Support Item First Funded:	2022	
Year Non-Formula Support Item Established:	2022	
Original Appropriation:	\$194,629	
2) Mission:		
Ensuring academic program support for investments in streng workers compensation coverage.	gthening student experience a	nd outcomes, and protecting the well-being of faculty and staff

(3) (a) Major Accomplishments to Date:

(3) (b) Major Accomplishments Expected During the Next 2 Years:

(4) Funding Source Prior to Receiving Non-Formula Support Funding:

Fiscal year 2020 and 2021 general appropriation.

(5) Formula Funding: N/A

(6) Category:

Instructional Support

(7) Transitional Funding: N

(8) Non-General Revenue Sources of Funding:

None

(9) Impact of Not Funding:

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Without the restoration of these funds, the university may be required to make permanent the temporary faculty and staff reductions that have been made and reexamine the need for various academic offerings. A myriad of student services would also become more limited. This could make it more difficult for students to graduate on time, as academic support services and the range of courses offered would diminish. Since tuition increases would likely be required to offset this decrease in state support, most significantly affected would be those for whom college is the biggest financial challenge. These first-generation, economically disadvantaged students make up a growing percentage of the citizens who will shape our state's future.

It is not possible, nor is it desirable, that the students of MSU Texas bear the burden of balancing the university's budget through higher tuition or face the reduction of educational quality that reductions in appropriations would create.

(10) Non-Formula Support Needed on Permanent Basis/Discontinu

N/A

N/A

(12) Benchmarks:

N/A

(13) Performance Reviews:

N/A

735 Midwestern State University			
Small Business Development Center			
(1) Year Non-Formula Support Item First Funded:	2002		

i) icui iton i ormani support item i not i unacat	2002
Year Non-Formula Support Item Established:	1987
Original Appropriation:	\$100,000

(2) Mission:

The SBDC's mission is to provide business consulting, training, and research to small businesses that create region-wide economic development, job retention and job creation.

(3) (a) Major Accomplishments to Date:

- Created an immediate response to the COVID-19 crisis in assisting small business owners by creating a 24-hour hotline for those seeking assistance with understanding and applying for assistance provided by the U. S. Small Business Administration.
- Webinars providing COVID-19 updates were presented for small business owners and non-profit organizations to attend and participate in Q&A opportunities.
- Re-Accredited by the Association of SBDCs.
- FY 2019 & 20 YTD Performance Measures: 160 businesses opened | 439 jobs created | \$14,931,710 capital formation | 1,256 clients assisted | 97 training sessions | 1,179 attendees.
- Support ideaWF Business Plan Competition hosted by Lalani Center for Entrepreneurship & Free Enterprise in Dillard College.
- Work collaboratively with the Center for Non-Profit Management and Leadership in Dillard College.
- Host a PTAC Consultant at MSU SBDC (07/2020).
- Host a CARES Consultant at MSU SBDC (07/2020).

(3) (b) Major Accomplishments Expected During the Next 2 Years:

- Assisting businesses in Recovery, Resiliency & Reinvention of businesses as a result of the pandemic.
- These continued SBDC activities result in improved performance of small businesses, rural businesses, contractors, and veteran owned businesses.
- Assist small businesses in understanding and preparing for potential effects of sudden natural or manmade disaster regarding supply chains, operations, finances, payroll, distribution, and sale of products.
- Assist small businesses in development of web integration, online sales and marketing, cyber security protection.
- Assist small businesses with planning for continued operations through telework and remote management, customer services practices, in order to sustain business activity during period of interruptions.
- Assist small business owners in realigning their businesses to meet the new direction for serving their customers.

(4) Funding Source Prior to Receiving Non-Formula Support Funding:

- Levi Straus Grant, Expired 2002
- Wichita County Funding, Expired 2004
- USDA RBDG, Expires 2020
- Federal Grant Funding, On-going

735 Midwestern State University

(5) Formula	Funding:
None	

(6) Category:

Public Service

(7) Transitional Funding:

Ν

(8) Non-General Revenue Sources of Funding:

- 2019 \$127,500 (Federal) \$65,500 (USDA RBDG)
- 2020 \$120,200 (Federal) \$64,262 (USDA RBDG)
- 2021 \$152,200 (Federal)

(9) Impact of Not Funding:

Additional reductions in funding for the SBDCs would reduce the program to a devastatingly low level of assistance for small business owners. Decreased funding at our state level would cause a drastic decrease in federal funds available to support small business development and sustainability resulting in more staff terminations and diminish small business access to needed services. Most importantly, a direct financial impact to the State of Texas due to the decrease of new business starts and expansion of current businesses resulting in less tax revenue. 2019 findings of a national independent study by Dr. James Chrisman, "SBDC long-term consulting assistance is highly valuable from a public policy perspective because it returns tax revenues to state and federal governments, as well as value and capital to its clients that are greater than the direct cost of providing the service. For every \$1.00 invested in Texas SBDCs, a return of \$7.06 is generated."

(10) Non-Formula Support Needed on Permanent Basis/Discontinu

The SBDC is a federal program that requires matching funds. It is a revenue neutral program returning \$7.06 for every \$1.00 invested in the program according to 2019 findings of a national independent study by Dr. James Chrisman. He continues to report that, "SBDC long-term consulting assistance is highly valuable from a public policy perspective because it returns tax revenues to state and federal governments, as well as, value and capital to its clients that are greater than the direct cost of providing the service." State matching funds secure federal dollars and deliver assistance to small businesses in thirteen counties.

(11) Non-Formula Support Associated with Time Frame:

This ongoing program is revenue neutral to the State of Texas. State matching funds secure federal dollars and continue offering business consulting, training, and research to business owners and those starting businesses.

(12) Benchmarks:

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Exceeded all performance measures FY19 and will far exceed FY20 measures:

FY 2019 & 20 YTD Performance Measures: 160 businesses opened | 439 jobs created | \$14,931,710 capital formation | 1,256 clients assisted | 97 training sessions | 1,179 attendees.

(13) Performance Reviews:

N/A